



# <u>First-half 2012:</u> the Group rolls out a new action plan to address the deteriorating economic climate.

Paris, July 26, 2012 - Publication of first-half 2012 results.

H1 2011	H1 2012	Change
20,875	21,590	+3.4%
2,479	2,284	-7.9%
1,720	1,512	-12.1%
902	651	-27.8%
700	FOC	-34.1%
	20,875	20,875     21,590       2,479     2,284       1,720     1,512       902     651

#### First-half 2012 highlights:

- Organic growth: down 0.8% over the first half, down 2.3% in the second quarter
- Sales prices: up 2.2% over the first half (up 2.6% excluding Flat Glass)
- New cost cutting measures: savings of €170m in the first half; €500m in 2012; full-year impact: €750m
- Sharp improvement in operating WCR<sup>2</sup> over 12 months: down 5.1 days, representing a gain of €340m
- Free cash flow<sup>3</sup> after changes in operating WCR (over 12 months): up 21.0% to €1,367m
- Ongoing strong balance sheet: net debt/EBITDA ratio at 2.1 and net debt/equity at 54%

# Pierre-André de Chalendar, Chairman and Chief Executive Officer of Saint-Gobain, commented:

"Besides the impact of one less working day and of very average weather conditions in Europe, trading for the Group in the second quarter was also affected by the general slowdown in the economic environment in Western Europe – which the continued upturn in US construction markets could not wholly offset. In this tough climate, we maintained our priority focus on sales prices in order to pass on the rise in raw material and energy costs over the full year, and also rolled out a new cost cutting program.

We expect the business trends observed in the second quarter to continue through the second half, although Asia and emerging countries should witness timid growth. Against this backdrop, in the second half of 2012 we are firmly reinforcing our new action plan: focusing on sales prices, stepping up our cost cutting program and scaling back our capital spending and financial investments compared to second-half 2011, while maintaining a tight rein on operating working capital.

Overall, in view of the deterioration in the economic climate since the beginning of 2012, we are now expecting for the year as a whole a measured rise in our sales prices, a limited decline in our volumes, and second-half operating income to be moderately down on our first-half performance. In addition, we confirm our target of maintaining high levels of free cash flow and a strong balance sheet."

- 1. Excluding capital gains and losses on disposals, asset write-downs and material non-recurring provisions.
- Working Capital Requirement.
- 3. Excluding the tax effect of capital gains and losses on disposals, asset write-downs and material non-recurring provisions.

#### **Operating performance**

Overall, after a broadly satisfactory first quarter in line with the economic scenario anticipated by the Group early in the year, the **second quarter** was hit by a deterioration in the economic climate in Western Europe. This was particularly pronounced from May onwards, and was exacerbated by fewer working days than in 2011 (one day less; three days less in France in May), and by very average weather conditions. **Sales were down 2.3% on a like-for-like basis** (**down 4.2% in terms of volumes and up 1.9% in terms of prices**). With the exception of High-Performance Materials (HPM) and Packaging (Verallia), all of the Group's Business Sectors and Divisions suffered from a slowdown in the residential new-build and automotive markets in Western Europe. In addition, Asia and emerging countries showed no tangible signs of recovery in this second quarter. Flat Glass – which generates almost all of its sales in Western Europe and in Asia and emerging countries – was particularly hard hit by these adverse market conditions.

On a more positive note, the gradual recovery in residential construction across North America continued apace, while industrial output and capital spending performed well.

Amid a tougher economic environment than at the beginning of 2012, and in view of the hike in raw material and energy costs in this first half, sales prices remained a clear priority for the Group throughout the six months to June 30, and gained 2.2% (2.6% excluding Flat Glass).

Overall, like-for-like sales for the Group slipped 0.8% in the first six months of 2012, with volumes down 3.0% and prices up 2.2%.

Despite profitability gains in North America, the Group's operating margin narrowed to 7.0% for first-half 2012 compared to 8.2% for the same period in 2011, due mainly to sluggish sales volumes (chiefly in Western Europe) and to a sharply negative price/cost spread in Flat Glass.

#### 1°) Performance of Group Business Sectors

Along the lines of the first quarter, **Innovative Materials** sales fell 3.1% on a like-for-like basis over the first half, reflecting challenging market conditions in Flat Glass. High-Performance Materials delivered timid growth gains amid robust trading on most industrial markets worldwide – except automotive in Western Europe and solar power. Hit by slack profitability in Flat Glass, the operating margin for the Business Sector narrowed to 8.4% from 12.5% one year earlier.

- Flat Glass sales retreated 6.5% on a like-for-like basis over the first half owing to the combined adverse impact of several factors: a contraction in automotive production in Western Europe, the collapse of the solar market, a fall in prices (especially float glass) and a steep rise in raw material and energy costs. As a result, the **operating margin** for the business narrowed sharply, to **2.1% of sales** from 9.5% in first-half 2011.
- **HPM** delivered **timid 1.4% organic growth** over the first half after an acceleration in the second quarter (up 2.6%) thanks to the upward momentum in its sales prices. The **operating margin** up against a record-high of 16.4% in the six months to June 30, 2011 advanced compared to second-half 2011 (14.9%), at **15.6%.**

Construction Products (CP) sales inched down 0.3% on a like-for-like basis, hit by the slowdown in sales volumes in Western Europe and in Asia, particularly in the second quarter. As a result, the operating margin fell to 8.8% from 9.7% in first-half 2011.

- Interior Solutions saw organic growth creep up 0.7% over the first half, on the back of vigorous sales price momentum (especially in the US), which helped offset the earnings impact of rising energy and raw material costs. Volumes were upbeat in North and especially South America, but retreated in both Western and Eastern Europe, and to a lesser extent in Asia. The operating margin improved, up to 8.7% of sales from 7.9% in first-half 2011.
- Exterior Solutions saw sales slip 1.2% on a like-for-like basis, hit by the steep decline in Pipe sales which could not be offset by growth in other Exterior Solutions businesses. Exterior Products continued to benefit from the upturn in the US housing market, reporting a robust rise in sales, owing chiefly to moves by building merchants in the first quarter to build up inventories. Industrial Mortars sales were once again driven by Asia and emerging countries, where the business delivered double-digit organic growth over the first half. For the Division as a whole, sales prices remained upbeat over the six months to June 30, 2012, but failed to fully offset the hike in raw material and energy costs affecting the Pipe business. As a result, the operating margin narrowed, to 8.9% of sales versus 11.1% in the same year-ago period.

Building Distribution reported a slight 0.6% decrease in like-for-like sales as organic growth retreated in the second quarter (down 2.5%), with sales growth in Germany, Scandinavia and the US more than offset by sluggish trading in France and the UK along with persistent difficulties in Southern Europe and Benelux. The operating margin for the Business Sector improved, up to 3.9% from 3.6% in first-half 2011.

**Packaging (Verallia)** delivered **3.0% organic growth** over the first half, spurred by bullish trends in sales prices in its main markets. Trading remained robust in the US, France and Germany, but slackened in Southern and Eastern Europe. The **operating margin fell to 10.8% of sales** versus 12.4% in first-half 2011, mainly reflecting difficulties in Southern Europe and the time needed to feel the full benefit of efforts to pass costs on to prices.

#### 2°) Analysis by geographic area

Along the lines of the first quarter, stark contrasts persisted and deepened between Western Europe, where trading slowed, and North America, which delivered buoyant organic growth over the first half. Trading in Asia and emerging countries was up slightly, concealing widely contrasting performances from one country to the next. Profitability improved in North America but retreated in Western Europe and in Asia and emerging countries.

- France and other Western European countries reported a decline in like-for-like sales, of 2.9% and 3.2%, respectively, due mainly to a double-digit fall in Flat Glass and Pipe sales. Other Construction Products divisions were also impacted overall in the second quarter by the souring economic environment in Western Europe, exacerbated by very average weather conditions and by fewer working days than in first-half 2011. In contrast, HPM, Building Distribution and Packaging (Verallia) sales held firm. The operating margin slipped both in France and in other Western European countries, down to 5.7% and 6.0%, respectively (versus 7.2% and 6.2%, respectively, in first-half 2011).
- North America delivered 4.7% organic growth. This reflects a positive contribution from all Business Sectors and particularly Construction Products (CP), lifted by the gradual recovery of the residential construction market. This upturn was especially strong in the first quarter, as builders' merchants built up their inventories. Sales prices advanced sharply over the first half, on the back of further price rises implemented since the beginning of the year. The operating margin continued to recover, up to 11.6% (from 11.2% in first-half 2011).

- Sales for Asia and emerging countries inched up 1.2% on a like-for-like basis, as the downturn in our Asian operations – particularly Flat Glass and Pipe – was offset by a resilient performance from Latin America and by a timid recovery in Eastern Europe. The operating margin fell sharply, due mainly to challenging market conditions in Flat Glass, to stand at 6.1% of sales compared to 10.1% one year earlier.

#### Analysis of the interim consolidated financial statements for first-half 2012

The interim consolidated financial statements set out below were authorized for issue by the Board of Directors on July 26, 2012:

	H1 2011 €m	H1 2012 €m	% change
Sales and ancillary revenue	20,875	21,590	+3.4%
Operating income	1,720	1,512	-12.1%
<b>EBITDA</b> (op. inc. + operating depreciation/amortization) Non-operating costs	<b>2,479</b> (150)	<b>2,284</b> (224)	<b>-7.9%</b> +49.3%
Capital gains and losses on disposals, asset write-downs, corporate acquisition fees and earn-out payments	(114)	(135)	+18.4%
Business income	1,456	1,153	-20.8%
Net financial expense	(298)	(356)	+19.5%
Income tax	(352)	(285)	-19.0%
Share in net income of associates	4	4	+0.0%
Income before minority interests	810	516	-36.3%
Minority interests	(42)	(10)	-76.2%
Recurring¹ net income	902	651	-27.8%
Recurring¹ earnings per share² (in €)	1.68	1.23	-26.8%
Net income	768	506	-34.1%
Earnings per share² (in €)	1.43	0.95	-33.6%
Operating depreciation and amortization	759	772	+1.7%
Cash flow from operations <sup>3</sup>	1,721	1,462	-15.0%
Cash flow from operations excluding capital gains tax4	1,697	1,424	-16.1%
Capital expenditure	641	754	+17.6%
Free cash flow (excluding capital gains tax)⁴	1,056	670	-36.6%
	400	077	. 50.00/
Investments in securities	182	277	+52.2%
Net debt	9,055	9,828	+8.5%

<sup>1</sup> Excluding capital gains and losses on disposals, asset write-downs and material non-recurring provisions.

Calculated based on the number of shares outstanding at June 30 (531,052,614 shares in 2012 versus 535,334,213 in 2011). Based on the weighted average number of shares outstanding (526,833,258 shares in first-half 2012 versus 526,306,335 shares in first-half 2011), recurring earnings per share comes out at €1.24 (versus €1.71 in first-half 2011), and earnings per share comes out at €0.96 (versus €1.46 in first-half 2011).

<sup>3</sup> Excluding material non-recurring provisions.

<sup>4</sup> Excluding the tax effect of capital gains and losses on disposals, asset write-downs and material non-recurring provisions.

<u>Sales</u> advanced 3.4% to €21,590 million, compared to €20,875 million in first-half 2011. **Exchange rate fluctuations** had a **positive 1.6% impact**, mainly resulting from gains in the US dollar and pound sterling against the euro. **Changes in Group structure** also had a **positive 2.6% impact**, chiefly reflecting the consolidation of Build Center and Brossette with effect from November 1, 2011 and April 1, 2012, respectively, and the acquisition of Solar Gard in October 2011.

On a like-for-like basis (constant Group structure and exchange rates), sales edged down 0.8%, with the 2.2% rise in sales prices failing to fully offset the 3.0% decline in volumes.

<u>Operating income</u> was down 12.1%, hurt by lower sales volumes and a sharply negative price/cost spread in Flat Glass. As a result, the **operating margin** narrowed, **to 7.0% of sales** (9.1% excluding Building Distribution), versus 8.2% (11.3% excluding Building Distribution) in first-half 2011.

**EBITDA** (operating income + operating depreciation and amortization) retreated 7.9%. The consolidated EBITDA margin came in at 10.6% of sales (14.1% excluding Building Distribution), versus 11.9% (16.4% excluding Building Distribution) in the first six months of 2011.

**Non-operating costs** rose almost 50%, driven by the rise in restructuring costs, up to €224 million from €150 million in first-half 2011. This amount includes a €45 million accrual to the provision for asbestos-related litigation at CertainTeed in the US (i.e., 50% of the 2011 accrual).

The net balance of capital gains and losses on disposals, asset write-downs, and corporate acquisition fees was a negative €135 million. This amount includes €66 million in gains on asset disposals and €193 million in asset write-downs. Most of these write-downs result from the restructuring plans and site closures implemented during the period, and chiefly concern Flat Glass (for €116 million) as well as certain Building Distribution and Construction Products businesses in Spain.

<u>Business income</u> fell 20.8% to €1,153 million after taking into account the items mentioned above (non-operating costs, capital gains and losses on disposals and asset write-downs).

<u>Net financial expense</u> increased 19.5% or €58 million to €356 million, up from €298 million in first-half 2011, due chiefly to the increase in average net debt over the period. **The average cost of gross debt remained stable year-on-year, at 4.9%**.

In line with pre-tax income trends, <u>income tax</u> was down 19.0%, from €352 million to €285 million. The tax rate applicable to recurring net income was 32.7%, versus 28% in first-half 2011.

**Recurring net income** (excluding capital gains and losses, asset write-downs and material non-recurring provisions) **fell 27.8%** on first-half 2011 to €651 million. Based on the number of shares outstanding at June 30, 2012 (531,052,614 shares versus 535,334,213 shares at June 30, 2011), **recurring earnings per share** came out at €1.23, **down 26.8%** on the same yearago period (€1.68).

Net income totaled €506 million, a decline of 34.1% on first-half 2011. Based on the number of shares outstanding at June 30, 2012 (531,052,614 shares versus 535,334,213 shares at June 30, 2011), earnings per share came out at €0.95, down 33.6% on first-half 2011 (€1.43).

<u>Capital expenditure</u> climbed **17.6%** to €754 million from €641 million in first-half 2011, representing **3.5% of sales** (3.1% of sales in first-half 2011). Almost half of capital spending consisted of growth Capex, around 80% of which related to selective growth projects in Asia and emerging countries and to businesses related to energy efficiency markets.

<u>Cash flow from operations</u> came in at €1,462 million, **down 15.0%** on first-half 2011. Before the tax impact of capital gains and losses on disposals and asset write-downs, cash flow from operations contracted 16.1% to €1,424 million, from €1,697 million in first-half 2011.

Given the increase in capital spending:

- <u>free cash flow (cash flow from operations less capital expenditure)</u> was down 34.4% to €708 million. Before the tax impact of capital gains and losses on disposals and asset write-downs, **free cash flow fell 36.6%** to €670 million, or 3.1% of sales (versus 5.1% of sales in first-half 2011);
- <u>the difference between EBITDA and capital expenditure</u> was €1,530 million, **16.8% less** than in first-half 2011 (€1,838 million), and represented **7.1% of sales** (8.8% in the same period one year earlier).

Operating working capital requirements (WCR) improved sharply: amid a trading downturn, operating WCR fell 5.1 days over 12 months to stand at 41.5 days' sales at June 30, 2012, a figure never yet achieved by the Group at June 30. This represents a gain of €340 million over 12 months, primarily as a result of action taken on inventories in the six months to June 30.

Consequently, <u>cash generation</u> (free cash flow + change in operating WCR) jumped 21% over the last 12 months to €1,367 million, versus €1,129 million at June 30, 2011.

<u>Investments in securities</u> totaled €277 million, a **52.2% rise** on first-half 2011 (€182 million), mainly reflecting selective acquisitions signed in late 2011 on energy efficiency markets and in Building Distribution.

Net debt came in 8.5% higher year-on-year at €9.8 billion. Over the last 12 months, although free cash flow generation (after changes in operating working capital requirements) was 21% up on first-half 2011, it was unable to fully finance financial investments, the 2011 dividend payment of €646 million, and share buybacks for €183 million. Net debt represented 54% of consolidated equity versus 50% at June 30, 2011. The net debt to EBITDA ratio came out at 2.1, compared to 1.8 at end-June 2011.

#### Update on asbestos claims in the US

Some 2,000 claims were filed against CertainTeed in the first half of 2012 (as in first-half 2011). At the same time, 7,000 claims were settled (versus 4,000 in first-half 2011), bringing the total number of outstanding claims to **47,000** at June 30, 2012 versus 52,000 at December 31, 2011. A total of USD 70 million in indemnity payments were made in the US in the 12 months to June 30, 2012, versus USD 82 million in the 12 months to December 31, 2011.

#### Action plan to address the deteriorating economic environment

To address the deterioration in the economic environment observed in the second quarter of 2012, Saint-Gobain:

- continued to give priority to sales prices, which rose 2.2% over the first half (and 2.6% excluding Flat Glass);
- rolled out new cost cutting measures (particularly in Flat Glass), with cost savings in the first half totaling €170 million in Western Europe and in Asia and emerging countries (chiefly in Flat Glass and Pipe). For the year as a whole, this

program will lead to **cost savings of €500 million**, and its full-year impact (in 2013) will be **€750 million** (calculated on the 2011 cost base);

- slashed its operating working capital requirements (WCR), with a gain of 5.1 days (€340 million) over the last 12 months, representing an improvement of 21% in cash generated (free cash flow + change in operating WCR) over the past 12 months, at €1,367 million;
- **put any new acquisition projects on hold** (after having completed the acquisitions signed in late 2011 during the first half of 2012, for example Brossette).

This action plan will be pursued and firmly reinforced throughout the second half of 2012.

#### Outlook and objectives for full-year 2012

After a second quarter dampened by the deteriorating economic climate, especially in Europe, the Group expects the economic environment to remain tough overall in the second half of the year:

- in Western Europe, the automotive market should remain sluggish, while trading on other industrial markets should hold firm. The new-build and renovation markets should continue to slow, with stark contrasts persisting from one country to the next;
- **in North America**, industrial markets should enjoy further strong momentum, while construction markets look set to continue their gradual recovery;
- in Asia and emerging countries, growth is expected to pick up slowly;
- lastly, **household consumption markets** should hold firm across all regions.

Against this backdrop, trading for the Group is expected to remain subdued, despite a more favorable basis for comparison and positive seasonal effect than in the first six months of 2012.

In the second half, the Group will therefore press ahead with its action plan, by:

- continuing to give priority to sales prices in order to pass on the rise in raw material and energy costs over the year as a whole;
- pursuing its new cost cutting measures, with additional savings of €160 million in the second half, representing total cost savings of €500 million over the year as a whole and a full-year impact (in 2013) of €750 million (calculated on the 2011 cost base). This program will remain primarily focused on Europe;
- maintaining a strict cash management policy, with a decrease in capital expenditure and financial investments (down €200 million and €350 million, respectively, in the second half compared to second-half 2011);
- keeping a tight rein on operating working capital.

As a result of the above, and given the deterioration in the global economy since the start of the year, for full-year 2012 the Group is now expecting:

- a measured rise in its sales prices;
- a limited decline in its volumes;
- second-half operating income to be moderately down on operating income for first-half 2012;
- continuing high levels of free cash flow and a strong balance sheet.

## Forthcoming results announcement

- Sales for the first nine months of 2012: **October 25, 2012**, after close of trading on the Paris Bourse.

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# Appendix 1: Results by business sector and geographic area

I. SALES			Change on	Change on	Change on
	H1 2011	H1 2012	an actual	a comparable	a comparable
	(in EUR m)	(in EUR m)	structure basis	structure basis	structure and
	' '	`			currency basis
By sector and division:					,
Innovative Materials (1)	4,827	4,853	+0.5%	-1.6%	-3.1%
Flat Glass	2,764	2,597	-6.0%	-6.7%	-6.5%
High-Performance Materials	2,082	2,272	+9.1%	+5.1%	+1.4%
Construction Products (1)	5,713	5,903	+3.3%	+1.9%	-0.3%
` '					
Interior Solutions	2,721	2,846	+4.6%	+2.5%	+0.7%
Exterior Solutions	3,017	3,084	+2.2%	+1.5%	-1.2%
Building Distribution	9,043	9,456	+4.6%	+0.4%	-0.6%
Packaging (Verallia)	1,818	1,908	+5.0%	+5.5%	+3.0%
Internal sales and misc.	-526	-530	n.m.	n.m.	n.m.
Group Total	20,875	21.590	+3.4%	+0.8%	-0.8%
(1) including intra-sector eliminations	.,	,			
(1)					
By geographic area:					
France	6,138	6,148	+0.2%	-2.9%	-2.9%
	1 '	· '			
Other Western European countries	8,828	8,901	+0.8%	-1.6%	-3.2%
North America	2,772	3,192	+15.2%	+13.1%	+4.7%
Emerging countries and Asia	4,149	4,263	+2.7%	+0.2%	+1.2%
Internal sales	-1,012	-914	n.m.	n.m.	n.m.
Group Total	20,875	21,590	+3.4%	+0.8%	-0.8%
	-				•
			Change on		
II. OPERATING INCOME	H1 2011	H1 2012	_	H1 2011	H1 2012
II. OPERATING INCOME	(in EUR m)	(in EUR m)	an actual	(in % of sales)	(in % of sales)
			structure basis		
By sector and division:					
Innovative Materials	602	408	-32.2%	12.5%	8.4%
Flat Glass	261	54	-79.3%	9.5%	2.1%
High-Performance Materials	341	354	+3.8%	16.4%	15.6%
Construction Products	552	520	-5.8%	9.7%	8.8%
Interior Solutions	216	247	+14.4%	7.9%	8.7%
Exterior Solutions	336	273	-18.8%	11.1%	8.9%
Building Distribution	327	370	+13.1%	3.6%	3.9%
Packaging (Verallia)	226	207	-8.4%	12.4%	10.8%
					l l
Miscellaneous	13	7	n.m.	n.m.	n.m.
Group Total	1,720	1,512	-12.1%	8.2%	7.0%
By geographic area:					
France	442	349	-21.0%	7.2%	5.7%
	551		0.404		
Other Western European countries		534	-3.1%	6.2%	6.0%
Other Western European countries North America					
North America	310	370	+19.4%	11.2%	11.6%
North America Emerging countries and Asia	310 417	370 259	+19.4% -37.9%	11.2% 10.1%	11.6% 6.1%
North America	310	370	+19.4%	11.2%	11.6%
North America Emerging countries and Asia	310 417	370 259	+19.4% -37.9%	11.2% 10.1%	11.6% 6.1%
North America Emerging countries and Asia	310 417	370 259	+19.4% -37.9% <b>-12.1%</b>	11.2% 10.1%	11.6% 6.1%
North America Emerging countries and Asia Group Total	310 417 <b>1,720</b>	370 259 <b>1,512</b>	+19.4% -37.9%	11.2% 10.1% <b>8.2%</b>	11.6% 6.1% <b>7.0%</b>
North America Emerging countries and Asia	310 417 1,720	370 259 <b>1,512</b> H1 2012	+19.4% -37.9% <b>-12.1%</b>	11.2% 10.1% 8.2% H1 2011	11.6% 6.1% 7.0% H1 2012
North America Emerging countries and Asia Group Total	310 417 <b>1,720</b>	370 259 <b>1,512</b>	+19.4% -37.9% -12.1% Change on an actual	11.2% 10.1% <b>8.2%</b>	11.6% 6.1% <b>7.0%</b>
North America Emerging countries and Asia Group Total  III. BUSINESS INCOME	310 417 1,720	370 259 <b>1,512</b> H1 2012	+19.4% -37.9% -12.1%	11.2% 10.1% 8.2% H1 2011	11.6% 6.1% 7.0% H1 2012
North America Emerging countries and Asia Group Total  III. BUSINESS INCOME  By sector and division:	310 417 1,720 H1 2011 (in EUR m)	370 259 <b>1,512</b> H1 2012 (in EUR m)	+19.4% -37.9% -12.1%  Change on an actual structure basis	11.2% 10.1% 8.2% H1 2011 (in % of sales)	11.6% 6.1% 7.0% H1 2012 (in % of sales)
North America Emerging countries and Asia  Group Total  III. BUSINESS INCOME  By sector and division: Innovative Materials	310 417 1,720 H1 2011 (in EUR m)	370 259 <b>1,512</b> H1 2012 (in EUR m)	+19.4% -37.9% -12.1%  Change on an actual structure basis -44.2%	11.2% 10.1% 8.2% H1 2011 (in % of sales)	11.6% 6.1% 7.0% H1 2012 (in % of sales)
North America Emerging countries and Asia  Group Total  III. BUSINESS INCOME  By sector and division: Innovative Materials Flat Glass	310 417 1,720 H1 2011 (in EUR m) 475 189	370 259 <b>1,512</b> H1 2012 (in EUR m) 265 -76	+19.4% -37.9% -12.1%  Change on an actual structure basis -44.2% -140.2%	11.2% 10.1% 8.2% H1 2011 (in % of sales) 9.8% 6.8%	11.6% 6.1% 7.0% H1 2012 (in % of sales) 5.5% -2.9%
North America Emerging countries and Asia  Group Total  III. BUSINESS INCOME  By sector and division: Innovative Materials Flat Glass High-Performance Materials	310 417 1,720 H1 2011 (in EUR m) 475 189 286	370 259 <b>1,512</b> H1 2012 (in EUR m) 265 -76 341	+19.4% -37.9% -12.1% Change on an actual structure basis -44.2% -140.2% +19.2%	11.2% 10.1% 8.2% H1 2011 (in % of sales) 9.8% 6.8% 13.7%	11.6% 6.1% 7.0% H1 2012 (in % of sales) 5.5% -2.9% 15.0%
North America Emerging countries and Asia  Group Total  III. BUSINESS INCOME  By sector and division: Innovative Materials Flat Glass High-Performance Materials Construction Products	310 417 1,720 H1 2011 (in EUR m) 475 189 286 504	370 259 <b>1,512</b> H1 2012 (in EUR m) 265 -76 341 452	+19.4% -37.9% -12.1% Change on an actual structure basis -44.2% -140.2% +19.2% -10.3%	11.2% 10.1% 8.2% H1 2011 (in % of sales) 9.8% 6.8% 13.7% 8.8%	11.6% 6.1% 7.0% H1 2012 (in % of sales) 5.5% -2.9% 15.0% 7.7%
North America Emerging countries and Asia  Group Total  III. BUSINESS INCOME  By sector and division: Innovative Materials Flat Glass High-Performance Materials Construction Products Interior Solutions	310 417 1,720 H1 2011 (in EUR m) 475 189 286 504 195	370 259 <b>1,512</b> H1 2012 (in EUR m) 265 -76 341 452 205	+19.4% -37.9% -12.1% Change on an actual structure basis -44.2% -140.2% +19.2% -10.3% +5.1%	11.2% 10.1% 8.2% H1 2011 (in % of sales) 9.8% 6.8% 13.7% 8.8% 7.2%	11.6% 6.1% 7.0% H1 2012 (in % of sales) 5.5% -2.9% 15.0% 7.7% 7.2%
North America Emerging countries and Asia  Group Total  III. BUSINESS INCOME  By sector and division: Innovative Materials Flat Glass High-Performance Materials Construction Products	310 417 1,720 H1 2011 (in EUR m) 475 189 286 504	370 259 <b>1,512</b> H1 2012 (in EUR m) 265 -76 341 452	+19.4% -37.9% -12.1% Change on an actual structure basis -44.2% -140.2% +19.2% -10.3%	11.2% 10.1% 8.2% H1 2011 (in % of sales) 9.8% 6.8% 13.7% 8.8% 7.2% 10.2%	11.6% 6.1% 7.0% H1 2012 (in % of sales) 5.5% -2.9% 15.0% 7.7% 7.2% 8.0%
North America Emerging countries and Asia  Group Total  III. BUSINESS INCOME  By sector and division: Innovative Materials Flat Glass High-Performance Materials Construction Products Interior Solutions	310 417 1,720 H1 2011 (in EUR m) 475 189 286 504 195	370 259 <b>1,512</b> H1 2012 (in EUR m) 265 -76 341 452 205	+19.4% -37.9% -12.1% Change on an actual structure basis -44.2% -140.2% +19.2% -10.3% +5.1%	11.2% 10.1% 8.2% H1 2011 (in % of sales) 9.8% 6.8% 13.7% 8.8% 7.2%	11.6% 6.1% 7.0% H1 2012 (in % of sales) 5.5% -2.9% 15.0% 7.7% 7.2%
North America Emerging countries and Asia Group Total  III. BUSINESS INCOME  By sector and division: Innovative Materials Flat Glass High-Performance Materials Construction Products Interior Solutions Exterior Solutions	310 417 1,720 H1 2011 (in EUR m) 475 189 286 504 195 309	370 259 1,512 H1 2012 (in EUR m) 265 -76 341 452 205 247	+19.4% -37.9% -12.1%  Change on an actual structure basis -44.2% -140.2% +19.2% -10.3% +5.1% -20.1%	11.2% 10.1% 8.2% H1 2011 (in % of sales) 9.8% 6.8% 13.7% 8.8% 7.2% 10.2%	11.6% 6.1% 7.0% H1 2012 (in % of sales) 5.5% -2.9% 15.0% 7.7% 7.2% 8.0%
North America Emerging countries and Asia Group Total  III. BUSINESS INCOME  By sector and division: Innovative Materials Flat Glass High-Performance Materials Construction Products Interior Solutions Exterior Solutions Building Distribution	310 417 1,720 H1 2011 (in EUR m) 475 189 286 504 195 309 267	370 259 1,512 H1 2012 (in EUR m) 265 -76 341 452 205 247 275 201	+19.4% -37.9% -12.1%  Change on an actual structure basis -44.2% -140.2% +19.2% -10.3% +5.1% -20.1% +3.0%	11.2% 10.1% 8.2% H1 2011 (in % of sales) 9.8% 6.8% 13.7% 8.8% 7.2% 10.2% 3.0%	11.6% 6.1% 7.0% H1 2012 (in % of sales) 5.5% -2.9% 15.0% 7.7% 7.2% 8.0% 2.9%
North America Emerging countries and Asia Group Total  III. BUSINESS INCOME  By sector and division: Innovative Materials Flat Glass High-Performance Materials Construction Products Interior Solutions Exterior Solutions Building Distribution Packaging (Verallia) Miscellaneous	310 417 1,720 H1 2011 (in EUR m) 475 189 286 504 195 309 267 220 -10(a)	370 259 1,512 H1 2012 (in EUR m) 265 -76 341 452 205 247 275 201 -40(a)	+19.4% -37.9% -12.1%  Change on an actual structure basis  -44.2% -140.2% +19.2% -10.3% +5.1% -20.1% +3.0% -8.6% n.m.	11.2% 10.1% 8.2% H1 2011 (in % of sales) 9.8% 6.8% 13.7% 8.8% 7.2% 10.2% 3.0% 12.1% n.m.	11.6% 6.1% 7.0% H1 2012 (in % of sales) 5.5% -2.9% 15.0% 7.7% 7.2% 8.0% 2.9% 10.5% n.m.
North America Emerging countries and Asia  Group Total  III. BUSINESS INCOME  By sector and division: Innovative Materials Flat Glass High-Performance Materials Construction Products Interior Solutions Exterior Solutions Building Distribution Packaging (Verallia)	310 417 1,720 H1 2011 (in EUR m) 475 189 286 504 195 309 267 220	370 259 1,512 H1 2012 (in EUR m) 265 -76 341 452 205 247 275 201	+19.4% -37.9% -12.1%  Change on an actual structure basis -44.2% -140.2% +19.2% -10.3% +5.1% -20.1% +3.0% -8.6%	11.2% 10.1% 8.2% H1 2011 (in % of sales) 9.8% 6.8% 13.7% 8.8% 7.2% 10.2% 3.0% 12.1%	11.6% 6.1% 7.0% H1 2012 (in % of sales) 5.5% -2.9% 15.0% 7.7% 7.2% 8.0% 2.9% 10.5%
North America Emerging countries and Asia  Group Total  III. BUSINESS INCOME  By sector and division: Innovative Materials Flat Glass High-Performance Materials Construction Products Interior Solutions Exterior Solutions Building Distribution Packaging (Verallia) Miscellaneous Group Total	310 417 1,720 H1 2011 (in EUR m) 475 189 286 504 195 309 267 220 -10(a)	370 259 1,512 H1 2012 (in EUR m) 265 -76 341 452 205 247 275 201 -40(a)	+19.4% -37.9% -12.1%  Change on an actual structure basis  -44.2% -140.2% +19.2% -10.3% +5.1% -20.1% +3.0% -8.6% n.m.	11.2% 10.1% 8.2% H1 2011 (in % of sales) 9.8% 6.8% 13.7% 8.8% 7.2% 10.2% 3.0% 12.1% n.m.	11.6% 6.1% 7.0% H1 2012 (in % of sales) 5.5% -2.9% 15.0% 7.7% 7.2% 8.0% 2.9% 10.5% n.m.
North America Emerging countries and Asia  Group Total  III. BUSINESS INCOME  By sector and division: Innovative Materials Flat Glass High-Performance Materials Construction Products Interior Solutions Exterior Solutions Building Distribution Packaging (Verallia) Miscellaneous Group Total  By geographic area:	310 417 1,720 H1 2011 (in EUR m) 475 189 286 504 195 309 267 220 -10(a) 1,456	370 259 1,512 H1 2012 (in EUR m) 265 -76 341 452 205 247 275 201 -40(a) 1,153	+19.4% -37.9% -12.1%  Change on an actual structure basis -44.2% -140.2% +19.2% +5.1% -20.1% +3.0% -8.6% n.m20.8%	11.2% 10.1% 8.2% H1 2011 (in % of sales) 9.8% 6.8% 13.7% 8.8% 7.2% 10.2% 3.0% 12.1% n.m.	11.6% 6.1% 7.0% H1 2012 (in % of sales) 5.5% -2.9% 15.0% 7.7% 7.2% 8.0% 2.9% 10.5% n.m.
North America Emerging countries and Asia  Group Total  III. BUSINESS INCOME  By sector and division: Innovative Materials Flat Glass High-Performance Materials Construction Products Interior Solutions Exterior Solutions Building Distribution Packaging (Verallia) Miscellaneous  Group Total  By geographic area: France	310 417 1,720 H1 2011 (in EUR m) 475 189 286 504 195 309 267 220 -10(a) 1,456	370 259 1,512 H1 2012 (in EUR m) 265 -76 341 452 205 247 275 201 -40(a) 1,153	+19.4% -37.9% -12.1%  Change on an actual structure basis -44.2% -140.2% +19.2% -10.3% +5.1% -20.1% +3.0% -8.6% n.m20.8%	11.2% 10.1% 8.2% H1 2011 (in % of sales) 9.8% 6.8% 13.7% 8.8% 7.2% 10.2% 3.0% 12.1% n.m. 7.0%	11.6% 6.1% 7.0% H1 2012 (in % of sales) 5.5% -2.9% 15.0% 7.7% 7.2% 8.0% 2.9% 10.5% n.m. 5.3%
North America Emerging countries and Asia  Group Total  III. BUSINESS INCOME  By sector and division: Innovative Materials Flat Glass High-Performance Materials Construction Products Interior Solutions Exterior Solutions Building Distribution Packaging (Verallia) Miscellaneous Group Total  By geographic area: France Other Western European countries	310 417 1,720 H1 2011 (in EUR m) 475 189 286 504 195 309 267 220 -10(a) 1,456	370 259 1,512 H1 2012 (in EUR m) 265 -76 341 452 205 247 275 201 -40(a) 1,153	+19.4% -37.9% -12.1%  Change on an actual structure basis -44.2% -140.2% +19.2% -10.3% +5.1% -20.1% +3.0% -8.6% n.m20.8%	11.2% 10.1% 8.2% H1 2011 (in % of sales) 9.8% 6.8% 13.7% 8.8% 7.2% 10.2% 3.0% 12.1% n.m. 7.0%	11.6% 6.1% 7.0% H1 2012 (in % of sales) 5.5% -2.9% 15.0% 7.7% 7.2% 8.0% 2.9% 10.5% n.m. 5.3%
North America Emerging countries and Asia Group Total  III. BUSINESS INCOME  By sector and division: Innovative Materials Flat Glass High-Performance Materials Construction Products Interior Solutions Exterior Solutions Building Distribution Packaging (Verallia) Miscellaneous Group Total  By geographic area: France	310 417 1,720 H1 2011 (in EUR m) 475 189 286 504 195 309 267 220 -10(a) 1,456	370 259 1,512 H1 2012 (in EUR m) 265 -76 341 452 205 247 275 201 -40(a) 1,153	+19.4% -37.9% -12.1%  Change on an actual structure basis -44.2% -140.2% +19.2% -10.3% +5.1% -20.1% +3.0% -8.6% n.m20.8%	11.2% 10.1% 8.2% H1 2011 (in % of sales) 9.8% 6.8% 13.7% 8.8% 7.2% 10.2% 3.0% 12.1% n.m. 7.0%	11.6% 6.1% 7.0% H1 2012 (in % of sales) 5.5% -2.9% 15.0% 7.7% 7.2% 8.0% 2.9% 10.5% n.m. 5.3%
North America Emerging countries and Asia  Group Total  III. BUSINESS INCOME  By sector and division: Innovative Materials Flat Glass High-Performance Materials Construction Products Interior Solutions Exterior Solutions Building Distribution Packaging (Verallia) Miscellaneous Group Total  By geographic area: France Other Western European countries	310 417 1,720 H1 2011 (in EUR m) 475 189 286 504 195 309 267 220 -10(a) 1,456	370 259 1,512 H1 2012 (in EUR m) 265 -76 341 452 205 247 275 201 -40(a) 1,153	+19.4% -37.9% -12.1%  Change on an actual structure basis -44.2% -140.2% +19.2% -10.3% +5.1% -20.1% +3.0% -8.6% n.m20.8%	11.2% 10.1% 8.2% H1 2011 (in % of sales) 9.8% 6.8% 13.7% 8.8% 7.2% 10.2% 3.0% 12.1% n.m. 7.0%	11.6% 6.1% 7.0% H1 2012 (in % of sales) 5.5% -2.9% 15.0% 7.7% 7.2% 8.0% 2.9% 10.5% n.m. 5.3%

Change on

Change on

Change on

IV. CASH FLOW	H1 2011 (in EUR m)	H1 2012 (in EUR m)	Change on an actual structure basis	H1 2011 (in % of sales)	H1 2012 (in % of sales)
By sector and division:					
Innovative Materials	600	392	-34.7%	12.4%	8.1%
Flat Glass	285	102	-64.2%	10.3%	3.9%
High-Performance Materials	315	290	-7.9%	15.1%	12.8%
Construction Products	424	377	-11.1%	7.4%	6.4%
Building Distribution	252	255	+1.2%	2.8%	2.7%
Packaging (Verallia)	261	248	-5.0%	14.4%	13.0%
Miscellaneous	184(a)	190(a)	n.m.	n.m.	n.m.
Group Total	1,721	1,462	-15.0%	8.2%	6.8%
By geographic area:	1				
France	333	219	-34.2%	5.4%	3.6%
Other Western European countries	645	634	-1.7%	7.3%	7.1%
North America	291(a)	321(a)	+10.3%	10.5%	10.1%
Emerging countries and Asia	452	288	-36.3%	10.9%	6.8%
Group Total	1,721	1,462	-15.0%	8.2%	6.8%

(a) after asbestos-related charge (after tax) of €30m in H1 2011 and €27m in H1 2012

V. CAPITAL EXPENDITURE	H1 2011 (in EUR m)	H1 2012 (in EUR m)	Change on an actual structure basis	H1 2011 (in % of sales)	H1 2012 (in % of sales)
By sector and division:					
Innovative Materials	323	325	+0.6%	6.7%	6.7%
Flat Glass	251	245	-2.4%	9.1%	9.4%
High-Performance Materials	72	80	+11.1%	3.5%	3.5%
Construction Products	147	203	+38.1%	2.6%	3.4%
Interior Solutions	88	121	+37.5%	3.2%	4.3%
Exterior Solutions	59	82	+39.0%	2.0%	2.7%
Building Distribution	69	97	+40.6%	0.8%	1.0%
Packaging (Verallia)	92	116	+26.1%	5.1%	6.1%
Miscellaneous	10	13	n.m.	n.m.	n.m.
Group Total	641	754	+17.6%	3.1%	3.5%
By geographic area:					
France	78	119	+52.6%	1.3%	1.9%
Other Western European countries	191	174	-8.9%	2.2%	2.0%
North America	113	133	+17.7%	4.1%	4.2%
Emerging countries and Asia	259	328	+26.6%	6.2%	7.7%
Group Total	641	754	+17.6%	3.1%	3.5%

<u>VI. EBITDA</u>	H1 2011 (in EUR m)	H1 2012 (in EUR m)	Change on an actual structure basis	H1 2011 (in % of sales)	H1 2012 (in % of sales)
By sector and division:					
Innovative Materials	842	651	-22.7%	17.4%	13.4%
Flat Glass	421	214	-49.2%	15.2%	8.2%
High-Performance Materials	421	437	+3.8%	20.2%	19.2%
Construction Products	803	775	-3.5%	14.1%	13.1%
Interior Solutions	374	407	+8.8%	13.7%	14.3%
Exterior Solutions	429	368	-14.2%	14.2%	11.9%
Building Distribution	462	505	+9.3%	5.1%	5.3%
Packaging (Verallia)	347	333	-4.0%	19.1%	17.5%
Miscellaneous	25	20	n.m.	n.m.	n.m.
Group Total	2,479	2,284	-7.9%	11.9%	10.6%
By geographic area:		<u> </u>			
France	622	530	-14.8%	10.1%	8.6%
Other Western European countries	819	805	-1.7%	9.3%	9.0%
North America	425	485	+14.1%	15.3%	15.2%
Emerging countries and Asia	613	464	-24.3%	14.8%	10.9%
Group Total	2,479	2,284	-7.9%	11.9%	10.6%

Appendix 2: Sales by business sector and geographic area - Second Quarter

			Change on	Change on	Change on
SALES	Q2 2011	Q2 2012	an actual	a comparable	a comparable
	(in EUR m)	(in EUR m)	structure basis	structure basis	structure and
					currency basis
By sector and division:					
Innovative Materials (1)	2,441	2,472	+1.3%	-0.8%	-2.9%
Flat Glass	1,406	1,307	-7.0%	-7.6%	-7.2%
High-Performance Materials	1,042	1,168	+12.1%	+7.9%	+2.6%
Construction Products (1)	3,055	3,086	+1.0%	-0.8%	-3.7%
Interior Solutions	1,375	1,438	+4.6%	+1.0%	-1.6%
Exterior Solutions	1,694	1,664	-1.8%	-2.2%	-5.5%
Building Distribution	4,892	5,113	+4.5%	-1.2%	-2.5%
Packaging (Verallia)	966	1,028	+6.4%	+7.7%	+4.3%
Internal sales and misc.	-278	-271	n.m.	n.m.	n.m.
Group Total	11,076	11,428	+3.2%	-0.2%	-2.3%

(1) including intra-sector eliminations

By geographic area:					
France	3,228	3,252	+0.7%	-4.9%	-4.9%
Other Western European countries	4,732	4,721	-0.2%	-2.5%	-4.6%
North America	1,471	1,673	+13.7%	+11.6%	+0.1%
Emerging countries and Asia	2,170	2,236	+3.0%	+0.3%	+1.7%
Internal sales	-525	-454	n.m.	n.m.	n.m.
Group Total	11,076	11,428	+3.2%	-0.2%	-2.3%

# Appendix 3: Consolidated balance sheet

(in € million)	June 30, 2012	Dec 31, 2011
ASSETS	44.004	44.044
Goodwill Other intensible coasts	11,281	11,041 3,148
Other intangible assets Property, plant and equipment	3,177	•
Investments in associates	14,261 180	14,225 167
Deferred tax assets	1,086	949
Other non-current assets	329	347
Other non-current assets	329	347
Non-current assets	30,314	29,877
Inventories	6,777	6,477
Trade accounts receivable	6,516	5,341
Current tax receivable	139	182
Other accounts receivable	1,500	1,408
Cash and cash equivalents	3,488	2,949
0.00.00.00.00.00.00.00.00.00.00.00.00.0		
Current assets	18,420	16,357
Total assets	48,734	46,234
Liabilities and Shareholders' equity		
Capital stock	2 124	2 142
·	2,124	2,142
Additional paid-in capital and legal reserve	5,698	5,920
Retained earnings and net income for the year	10,431	10,654
Cumulative translation adjustments	(238)	(476)
Fair value reserves	(4)	(22)
Treasury stock	(217)	(403)
Shareholders' equity	17,794	17,815
Minority interests	405	403
Total equity	18,199	18,218
Long-term debt	9,746	8,326
Provisions for pensions and other employee benefits	3,538	3,458
Deferred tax liabilities	840	893
Provisions for other liabilities and charges	2,156	2,143
Non-current liabilities	16,280	14,820
Current portion of long-term debt	1,174	1,656
Current portion of provisions for other liabilities and charges	545	733
Trade accounts payable	6,528	6,018
Current tax liabilities	165	165
Other accounts payable	3,447	3,562
Short-term debt and bank overdrafts	2,396	1,062
Chort term debt and bank overdraits	2,390	1,002
Current liabilities	14,255	13,196
Total equity and liabilities	48,734	46,234
	10,104	70,207

# **Appendix 4: Consolidated cash flow statement**

(in € million)	H1 2012	H1 2011
Net income attributable to equity holders of the parent	506	768
Minority interests in net income	10	42
Share in net income of associates, net of dividents received	(2)	(1)
Depreciation, amortization and impairment of assets	964	886
Gains and losses on disposals of assets	(66)	(21)
Unrealized gains and losses arising from changes in fair value and share-based payments	(1)	4
Changes in inventories	(117)	(692)
Changes in trade accounts receivable and payable, and other accounts receivable and payable	(679)	(1,267)
Changes in tax receivable and payable	38	49
Changes in deferred taxes and provisions for other liabilities and charges	(448)	(127)
Net cash from operating activities	205	(359)
Purchases of property, plant and equipment [ H1-2012: (754), H1-2011: (641) ] and intangible assets	(792)	(676)
Acquisitions of property, plant and equipment in finance leases	(7)	(4)
Increase (decrease) in amounts due to suppliers of fixed assets	(193)	(173)
Acquisitions of shares in consolidated companies [ H1-2012: (276), H1-2011: (172) ], net of debt acquired	(291)	(183)
Acquisitions of other investments	(1)	(10)
Increase in investment-related liabilities	46	2
Decrease in investment-related liabilities	(4)	(6)
Investments	(1,242)	(1,050)
Disposals of property, plant and equipment and intangible assets	51	65
Disposals of shares in consolidated companies, net of net debt divested	67	(2)
Disposals of other investments and other divestments	1	3
Divestments	119	66
Increase in loans and deposits	(48)	(19)
Decrease in loans and deposits	37	19
Net cash used in investing activities / divestments	(1,134)	(984)
Issues of capital stock	125	150
Minority interests' share in capital increases of subsidiaries	7	1
Increase (decrease) in investment-related liabilities (put on minority interests)	(27)	(12)
(Increase) decrease in treasury stock	(183)	(122)
Dividends paid	(646)	(603)
Dividends paid to minority shareholders of consolidated subsidiaries and increase (decrease) in dividends payable	(51)	(14)
Net Cash from (used in) financing activities	(775)	(600)
Increase (decrease) in net debt	(1,704)	(1,943)
Net effect of exchange rate changes on net debt	(39)	37
Net effect from changes in fair value on net debt	10	19
Net debt at beginning of period	(8,095)	(7,168)
Net debt at end of period	(9,828)	(9,055)

# Appendix 5: Debt at June 30, 2012

Amounts in €bn	Comments

Amount and structure of net debt	€bn			
Gross debt	13.3	At June 30, 77% of debt was at <b>fixed interest rates</b> ; the <b>average cost</b> of gross debt at June 30, 2011 was 4.9%.		
Cash & cash equivalents	3.5			
Net debt	9.8			
Breakdown of gross debt	13.3			
Bond debt and perpetual notes	10.0	Amounts and maturities below		
May 2013	0.6			
September 2013	0.6			
April 2014	0.5			
July 2014	0.7			
September 2015	1.0			
May 2016	0.7			
December 2016	0.4	(GBP 0.3bn)		
April 2017	1.3			
June 2017	0.2			
After 2017	4.0			
Other long-term debt	0.3			
Short-term debt	3.0	(excluding bonds)		
Commercial paper (<3 months)	1.4	Maximum amount of bond issue: €3bn		
Securitization	0.3	USD (0.35bn)		
Local debt and accrued interest	1.3	Annual rollover; several hundred different sources of financing		
		g		
Credit lines, cash & cash equivalents	7.5			
	0 -			
Cash & cash equivalents	3.5			
Back-up credit lines	4.0	See breakdown below		

### Breakdown of back-up credit lines 4.0

All lines are confirmed and undrawn with no Material Adverse Change (MAC) clause

		Expiry	Covenants	Position at end-June 2012
Syndicated line:	€3.0bn	December 2015	N/A	
Syndicated line:	€1.0bn	June 2013	Net debt/EBITDA < 3.75	2.1