H1 2020 results

July 30, 2020

2020

LONG-TERM INVESTOR

WENDEL

Half-Year Results key figures

NAV : €138.6* per share, **up 17.3% since March 31st** positively impacted by stock market rebound and updates in aggregates used for the valuation of unlisted assets

Year to date, NAV is **down 16.7%**

Consolidated sales of €3.6bn, **down 10.2%,**

Consolidated net loss of -€279.3m, -€203.7m Group share, impacted by contribution from companies, non recurring income, depreciation and impairment charges

Solid financial structure, **€2.0bn* liquidity** and **5.0%* LTV**

* Before Wendel's dividend payment of €2.80, made on July 9, 2020.

Half-Year Results key highlights

Wendel in H1 2020

Finalized disposal of Allied Universal's remaining stake
Maintained Wendel dividend
Rightsized Wendel office footprint
Accelerating on ESG

Portfolio in H1 2020

Recruited Pim Vervaat as CEO of Constantia
Managed the COVID-19 crisis : our companies exceeded initial expectations
IHS successfully amended contract terms with MTN Nigeria

Disposal of the entire remaining stake in Allied Universal closed on April 29, 2020

- Additional proceeds of c.$196 million, subject to price adjustments
- Total net proceeds: 2.5 times equity invested and an investment $IRR of c.30% p.a.

This sale further bolstered our financial structure

- LTV ratio at 5.0% as of June 30, 2020 (decrease of net debt to €323m pro forma)
- Total liquidity[(1)] of €2.0 billion as of June 30, 2020

(1) Cash and cash equivalents + €750m RCF, undrawn. Total liquidity before payment of Wendel's dividend for €123m on July 9, 2020

Performance of Group companies

Half-Year 2020

Figures are **after** IFRS 16, unless otherwise specified

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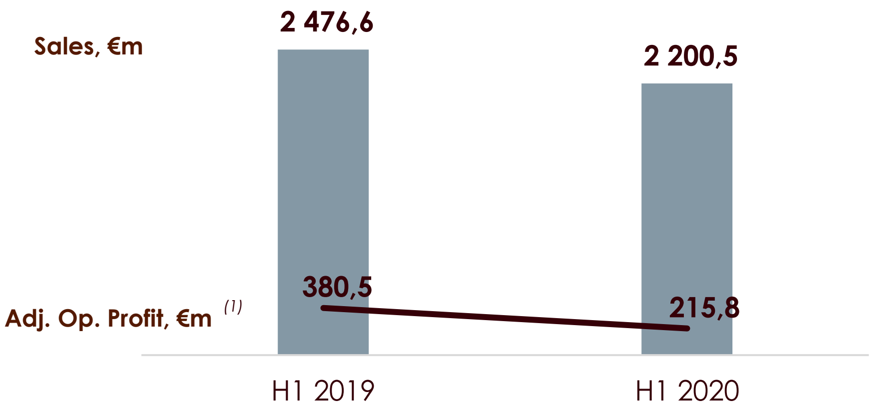
Bureau Veritas

- **Revenue of €2.2bn, down 11.1%** year-on-year
- **Organic growth declined by -9.0% in H1 2020**, of which -15.6% in Q2
  - Marine & Offshore delivered organic growth of +3.4%
  - Agri-Food & Commodities, Buildings & Infrastructure and Industry showed a good level of resistance overall, down 6.6% organically on average.
  - Conversely, Consumer Products and Certification declined sharply due the impact of the COVID-19 shutdowns, down 21.2% organically on average
- **"Restart your business with BV" delivers strong momentum**
- **Adjusted operating margin dropped -555bps to 9.8%** [1]
- **Strong free cash flow thanks to optimization measures +91.4% YoY**
- **Solid financial position and bank covenants renegotiation**
- Adjusted **net debt / EBITDA ratio reduced YoY from 2.25x to 2.00x**
- **Dividend cancelled for the 2019 financial year**



	H1 2019	H1 2020
margin, %	*15.4%*	*9.8%*
Net debt, €m	**2,128**	**1,617**

[1] After applying IFRS 16

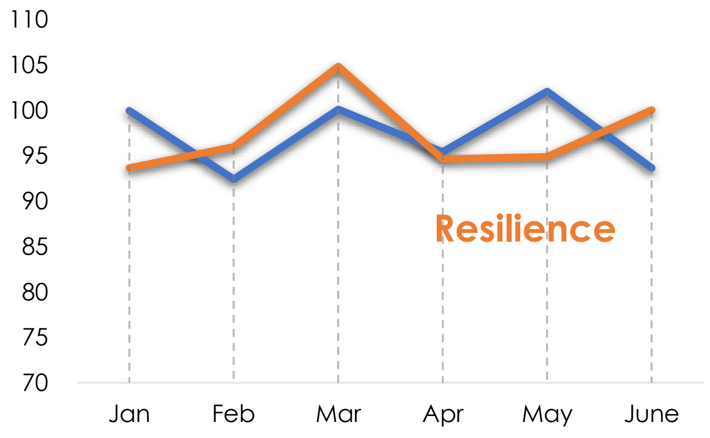
2020 outlook : Given the uncertainty surrounding the COVID-19 pandemic still affecting many of the countries in which it operates, Bureau Veritas is considering 3 different scenarios for the full year 2020

Scenario	Organic revenue	Adjusted operating margin	Net cash generated from operating activities
"Slow & gradual recovery"	• Mid to high single-digit decline in 2020 • Improvement from H1 onwards	• Low double-digit margin	• Focus on cash generation • Capex of c. 2% of revenue • Working Capital Requirement (WCR) / revenue ratio of c. 9%
"Muted recovery"	• High single-digit decline in 2020 • H2 in negative territory	• Low double-digit margin	• Focus on cash generation • Capex of c. 2% of revenue • WCR / revenue ratio of c. 9%
"Worsening pandemic throughout H2"	• Double-digit decline in 2020 • H2 worse than H1	• Low double-digit margin	• Focus on cash generation • Capex below 2% of revenue • WCR / revenue ratio above 9%

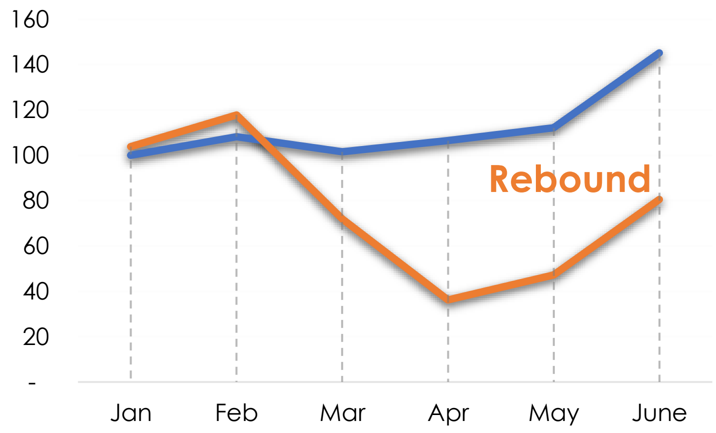
Monthly sales analysis: impact of COVID-19 on our unlisted companies

2019 2020 Basis 100: January 2019 sales

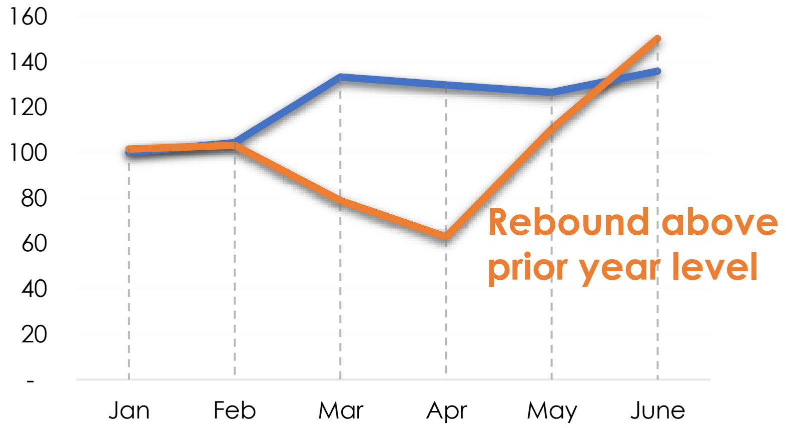
Constantia Flexibles



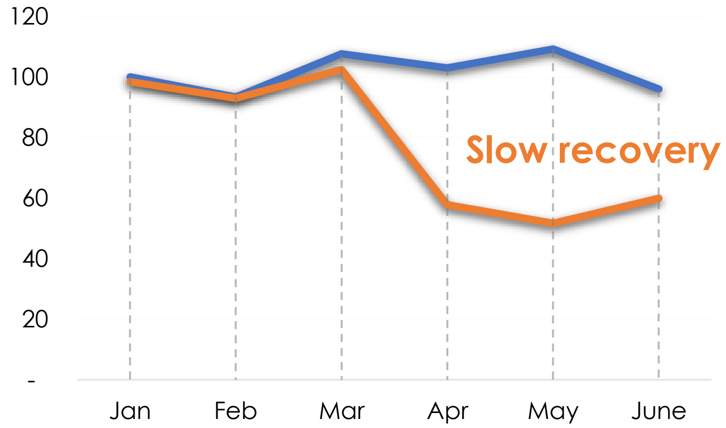
Crisis Prevention Institute



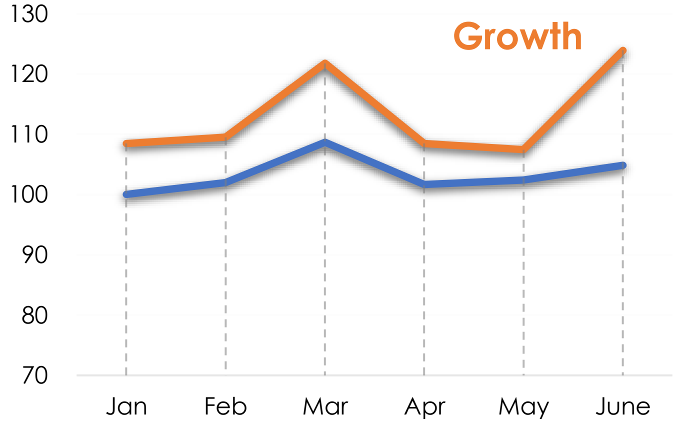
Cromology



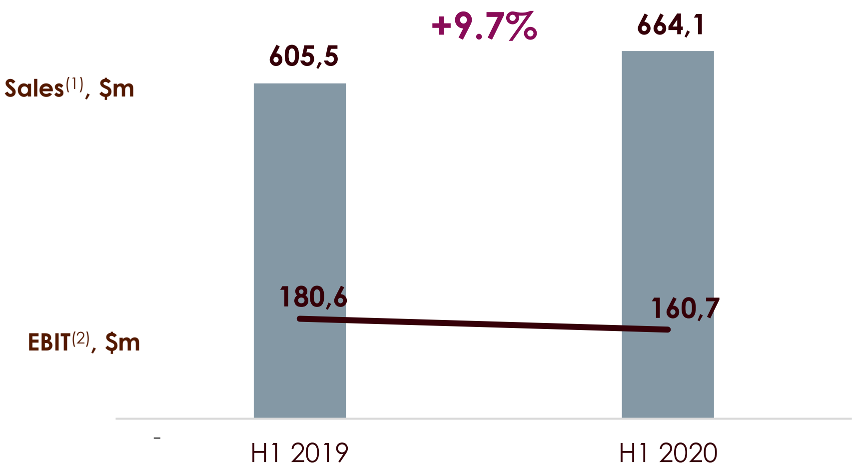
Stahl



IHS Towers



IHS Towers



	H1 2019	H1 2020
EBIT margin, %	*29.8%*	*24.2%*
Net debt (4), $m	**1,677**	**1,962**

Total growth of +9.7% (1) reflecting the critical nature of IHS activity despite current Nigerian macro environment

- **+11.6% organic growth** driven by new tenancies, new lease amendments ("technology tenants"), price escalation mechanisms as well as the positive impact of reset mechanisms related to the devaluation of Nigeria's CBN rate
- Total **number of owned & MLL towers up 14.1%** since the start of the year (27,473 (3) as of 30 June 2020, following the acquisitions of Kuwait towers and CSS in South America)
- Consolidation of Kuwait towers and CSS in Q1 contributed positively to revenue growth, (+3.6%). FX rate changes had a negative impact of -5.5% over total revenues

Successful amendment of certain terms of its tower lease agreements with MTN Nigeria

- On July 23, 2020, IHS concluded an expansion and amendment of some key terms of its tower lease agreement with MTN Nigeria, its largest customer in the region. Amongst these: change of the reference rate from the Central Bank of Nigeria's official rate ("CBN"), to the Nigerian Autonomous Foreign Exchange rate ("NAFEX").
- This amendment will have a positive impact on IHS's top and bottom line
- These are not reflected in H1 2020 financials

EBIT(2) margin at 24.2%

- EBIT down -11.0% Y-o-Y impacted by depreciation catch up following change in battery useful life from 5 to 3 years and other impairment costs.
- EBITDA is up year-on-year

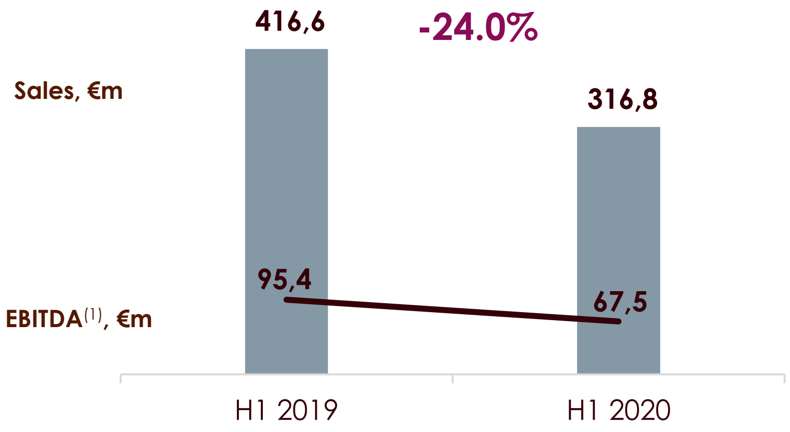
Net debt(4) at $1,962m, up $621 million since start of the year resulting from external growth (Zain Kuwait & CSS)

COVID-19 update:

- IHS supply chain and operations have proven to be resilient to the lockdown
- Macroeconomic environment in Nigeria (c.70% of IHS' sales), has been impacted by the drop in oil prices resulting in official CBN rate moving from 306 to 360 NGN for 1 USD and NAFEX from 360 to c.386 which is beneficial for IHS
- Focus on hard currency liquidity (in an environment of varying access to USD)

(1) H1 2020 sales, growth, tower count and lease-up rate include the contribution of the c.1,000 towers transferred to IHS in February 2020 following the Kuwait deal (approximately 600 additional towers remain to be transferred to IHS early 2021) and the contribution of the CSS towers in Latin America included from Q2 2020
(2) EBIT is excluding non-recurring items and post IFRS 16, excluding IFRS 16 EBIT is $152.8m in H12020
(3) Tower count excluding managed services and WIP
(4) Post IFRS, excluding IFRS 16, net debt is $1,676.7m

Stahl



	H1 2019	H1 2020
EBITDA margin, %	*22.9%*	*21.3%*
Net debt [2], €m	**456.2**	**342.1**

Sales down 24.0% impacted by the rapid spread of COVID-19 shifting the company's focus from growth towards containing the decline (-22.8% organic growth, FX impact -1.2%)

- Stahl began 2020 with positive volume and sales trends. Nevertheless in Q1, the impact of COVID-19 outbreak, mainly limited to China, resulted in a contained sales drop of -2.4%
- Q2 global lockdown rapidly forced many of Stahl's customers to shut down manufacturing facilities or operate at very low level of activity (despite virtually all Stahl facilities remaining open). Sales reduced by 45% in Q2 YoY
- June showed the first signs of a recovery, with customers gradually reopening, and China returning to last year's sales levels

Margin protected given strict cost management

- 21.3% [1], down a moderate 160 bps year-on-year
- Despite this challenging context and thanks to its management focus and resilient business model, Stahl quickly adjusted its fixed cost base to market conditions and optimized its cash flow generation

Net debt to EBITDA of 2.13x EBITDA, benefiting from good cash conversion

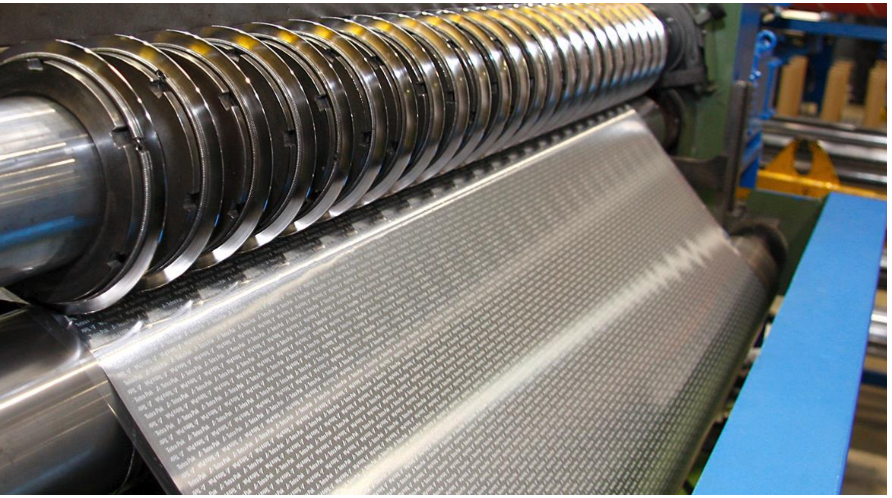
- Net debt [2] down €22.3m since the start of the year, to €342.1m thanks to Stahl's good cash generation, despite a very difficult environment

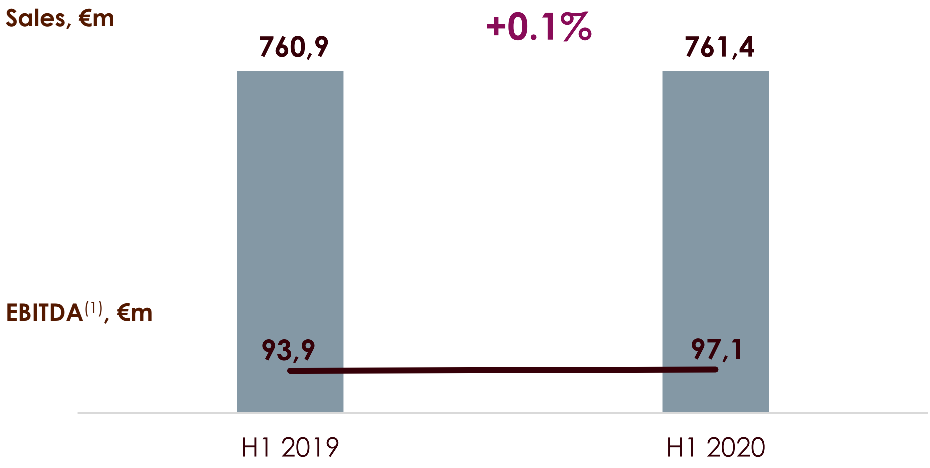
COVID-19 update:

- Stahl is closely monitoring the evolution of its underlying markets (automotive, footwear, leather goods, upholstery) in light of the virus outbreak and its economic consequences
- The automotive market is currently operating at c.50% capacity (excepting the domestic Chinese market), and a gradual recovery is expected to c.70% capacity post-summer
- Most tanneries are reopening worldwide but demand and visibility remain low.
- Performance Coatings benefited from a strong performance in Polymers driven by higher sales to the Printing & Packaging segment related to Fast Moving Consumer Goods that developed well during the lockdown

(1) EBITDA after IFRS 16 impacts, EBITDA before IFRS 16 stands at €66.0
(2) Net debt after IFRS 16 impacts, net debt before IFRS 16 stands at €325.5

Constantia Flexibles





	H1 2019	H1 2020
EBITDA margin, %	*12.3%*	*12.7%*
Net debt [2], €m	**436.6**	**403.0**

Stable total sales in the first half (+0.1% YoY), with a good performance in Europe, emerging countries being impacted by lockdowns (-0,1% organic growth, +0.5% scope effect, -0.4% FX)

- Robust performance from the Pharma end market, up +9.9 % but a steep decline in the Consumer end market (-3.2%) due to lockdowns' measures in India, South Africa and Mexico
- These local trends were not offset by the peak in consumption from European consumer business which benefitted from an increase in at-home food consumption.
- As a result, total growth in Q2 was down -0.5%. For the record, Constantia had posted a total growth of +0.7% in Q1

EBITDA[1] was up +3.4%

- Margin of 12.7% (+40bps YoY)
- Increase driven by the various cost reduction initiatives conducted over the past 12 months and a positive business/regional mix

Overall stable net debt with leverage @ 2.0x EBITDA

- This leaves adequate headroom to its covenant level of 3.75x, and the Company had ample liquidity as of end of June

COVID-19 update

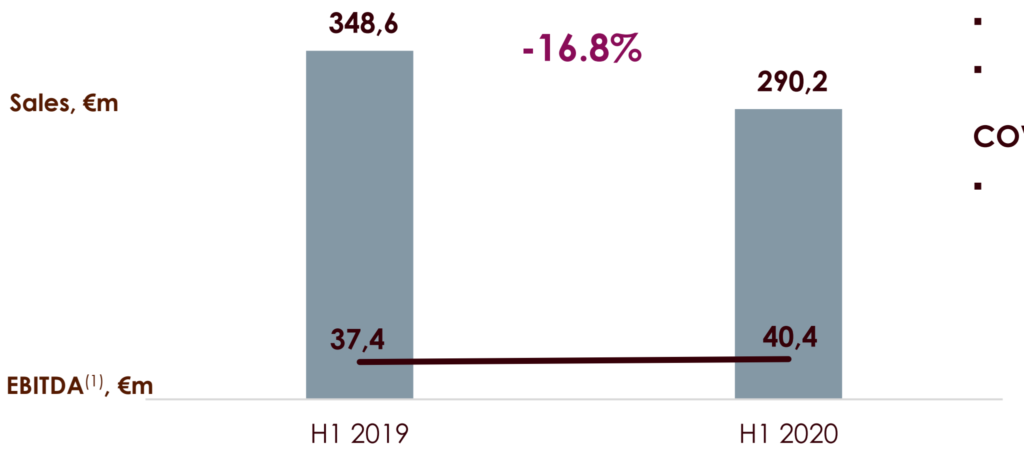
- Constantia Flexibles benefitted in H1 from the essential nature of its products and showed resilience in a volatile macro market. From historic peaks in March and April the overall order intake is now softening, with book/bill slowing down, after having been at above the average in Q1. These more normalized ordering and stocking patterns will probably last as a number of markets where Constantia Flexibles operates are gradually exiting lockdowns.
- The EcoLam sustainable technology, with superior recyclability than alternatives, was rolled out in India in November 2019. Due to the negative impact of COVID-19 in the region the ramp up phase is continuing and the expected sales will be delivered with delay.
  Arrival of a new Head of Commercial in the Consumer Division and a dedicated Ecolam leader should foster sales forces in the coming months subject to COVID-19 epidemic disruption.

Appointment of Pim Vervaat as CEO of the Company, starting July 1, 2020

- Focus on further strengthening Constantia´s position as a leading flexible packaging player whilst improving the current business performance

(1) EBITDA post IFRS 16 impact. Excluding IFRS 16 EBITDA is €92.7m. For Constantia Flexibles direct costs linked to COVID-19 pandemic (masks, alcoholic gel purchases and travels' cancellations) are excluded from the EBITDA presented above and monitored by management (€3.6 million)
(2) Net debt post IFRS 16 impact. Excluding IFRS 16, net debt is €370.9m for 2020

Cromology



	H1 2019	H1 2020
EBITDA margin, %	*10.7%*	*13.9%*
Net debt [2], €m	**246.6**	**217.7**

Revenue down -16.8% in H1 due to extreme lockdown conditions followed by a strong rebound in activity since mid-May

- Sales down -17.2% organically
- Near complete shutdown of activity over the 2-month lockdown in Europe
- Faster than anticipated recovery with a significant rebound in DIY paint sales
- Sales have been steadily improving since end of lockdown with a higher level of activity in June compared to last year

EBITDA up +8% [1], margin of 13.9% (up 320ps YoY)

- EBITDA stands at €40.4m[1]
- Benefitting from favorable customer and product mix effects and continuous structural efforts on the cost base, further amplified by the rapid implementation of additional cost saving measures to deal with the exceptional COVID-19 situation

Overall stable net debt at €218m [2]

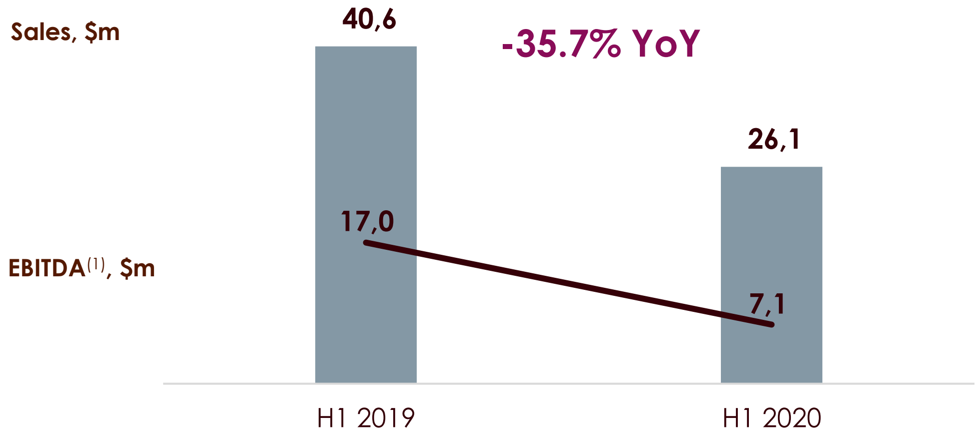
- Net leverage of 2.6x as of end of June
- It should be noted that Cromology benefits from a covenant holiday until Q1 2022

COVID-19 update

- Currently, Cromology's focus is on sustaining sales recovery following the lockdown period, continuing structural cost reduction measures and developing e-commerce capabilities for both BtoB and BtoC segments.

(1) EBITDA post IFRS 16 impacts, EBITDA before IFRS 16 is €24.7m for H1 2020. For Cromology direct costs linked to COVID-19 pandemic (masks, alcoholic gel purchases and travels' cancellations) are excluded from the EBITDA presented above and monitored by management (€0.6 million)
(2) Net debt post IFRS 16 impacts, net debt before IFRS 16 is €116.1m as end of June 2020

Crisis Prevention Institute (CPI)



	H1 2019	H1 2020
EBITDA margin, %	n/a	27.2%
Net debt, $m	n/a	**342.1**

Revenue down –35.7% in H1 2020 due to the impact of the COVID-19 crisis and associated economic shutdowns and social distancing restrictions

- Revenue in Q1 had been trending up high-single-digits vs. prior period until the beginning of the lockdowns in response to COVID-19 in mid-March 2020
- In response to COVID-related restrictions on holding in-person training sessions, CPI introduced a new virtual program for Certified Instructor ("CI") renewals and a blended virtual / physical offering Initial Certification Program ("ICP") for new CIs
- Decline in new ICP volumes was partially offset by revenue generated from CPIs installed base of CIs, who continued to virtually renew their certifications and train their colleagues

H1 EBITDA margin of 27.2%(1), down versus last year by c.60% (3)

- Earnings decline has been partially offset by cost controls management implemented shortly after the lockdown began.

Net debt totaled $342.1 million(2), largely flat due to cash flow generation

- Net leverage of 10.0x EBITDA in compliance with covenant per CPI's credit agreement

COVID-19 update

- CPI's revenue has increased each month since April low, and new ICP and renewal registrations have grown steadily since the shutdown ended late in the second quarter
- Recent introduction of new programs (including virtual learning, verbal de-escalation, and specialized renewals related to trauma and autism) are expected to help expand the Company's addressable market and support accelerated long-term growth

CPI valuation in Wendel NAV

- In compliance with the Net Asset Value methodology, Wendel's investment in CPI will be held at the original transaction value ($569 million) until and including the September 30, 2020 NAV. After this date, the valuation will be based on a basket of listed peers. Wendel currently estimates that CPI's recent financial performance and uncertain outlook may reduce the value of its investment in the company.

(1) EBITDA before goodwill allocation entries, management fees and non-recurring items. EBITDA is post IFRS 16 impacts; pre IFRS 16, H1 2020 EBITDA is $6.6 million. For CPI direct costs linked to Covid-19 pandemic (masks, alcoholic gel purchases and travels' cancellations) are excluded from the EBITDA presented above and monitored by management.
(2) Net debt is post IFRS 16 impacts; pre IFRS 16 H1 2020 net debt is $337.1 million
(3) YoY EBITDA decline is calculated on a pre IFRS 16 basis due to data availability

Limited leverage should provide a good level of financial resilience

	Net debt to EBITDA[(1)] (as of Dec. 31, 2019)	Net debt to EBITDA[(1)] (as of June 30, 2020)	Net debt (as of June, 30, after IFRS 16)
Bureau Veritas	1.9x	2.0x	€1,616.9
Constantia Flexibles	2.0x	2.0x	€403.0
Stahl	1.9x	2.1x	€342.1
Cromology	2.7x	2.6x	€217.7
CPI	7.2x	10.0x	$342.1

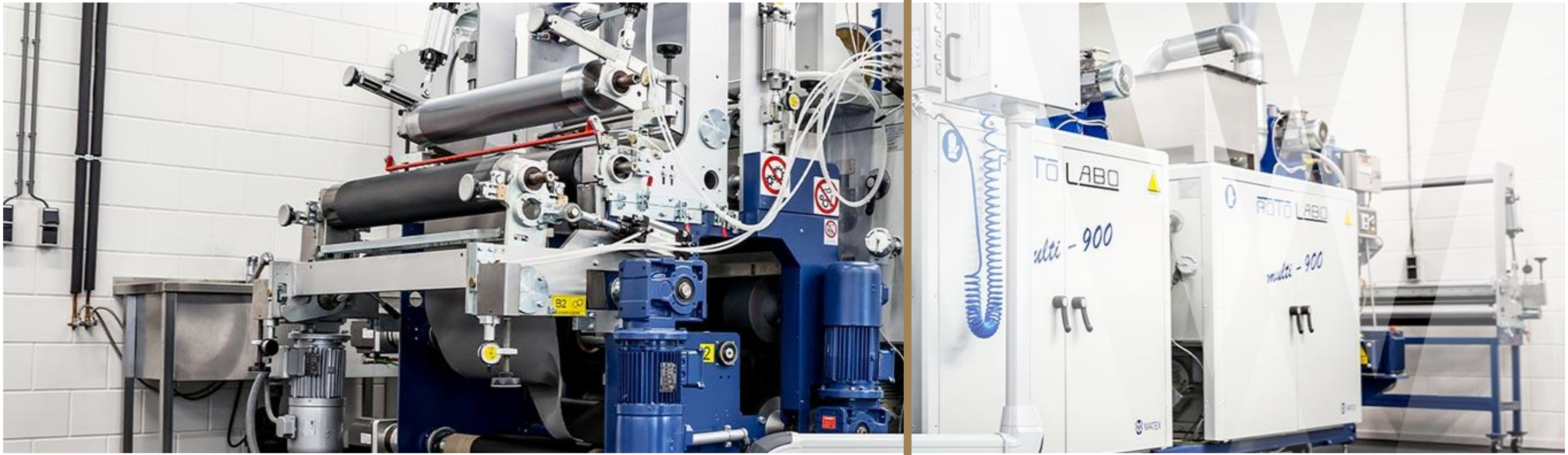
IHS does not disclose its EBITDA
(1) As per credit documentation

Managed the COVID-19 crisis : How our companies adapted to an unprecedented situation

- **Bureau Veritas** posted resilient first half despite the crisis
- **Stahl** protected its margins and cash, thanks to strong cost management
- **Constantia Flexibles** improved its margin, despite the difficult environment in emerging countries/consumer
- **IHS Towers** delivered good organic growth & successfully amended its contract with MTN Nigeria
- **Cromology** posted a very strong performance since May/June
- **CPI** developed distance learning programs to adapt to the challenging lockdown situation in the U.S.

Wendel financials

Half-year 2020



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H1 2020 consolidated results

in millions of euros	**H1 2019**	**H1 2020**
Contribution from subsidiaries	324.9	141.2
Financial & operating expenses and taxes	-72.6	-57.9
Net income from operations [1]	**252.2**	**83.4**
Non-recurring income	-35.1	-142.7
Impairment and impact of goodwill allocation	-118.5	-220.0
Total net income	**98.6**	**-279.3**
Net income, Group share	***-18.2***	***-203.7***

(1) Net income before goodwill allocation entries and non-recurring items

Net Asset Value & Liquidity

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NAV of €138.6 as of June 30, 2020

(in millions of euros)			June 30, 2020
Listed equity investments	Number of shares	Share price[1]	3,103
• Bureau Veritas	160.8 million	€19.3	3,103
Investments in unlisted assets [2]			3,369
Other assets and liabilities of Wendel and holding companies[3]			42
Cash and marketable securities[4]			1,293
Gross asset value			**7,807**
Wendel bond debt			-1,616
Net asset value			**6,191**
Of which net debt			*-323*
Number of shares[5]			*44,682,308*
Net asset value per share			**€138.6**
Wendel's 20 days share price average			€86.4
Premium (discount) on NAV			**-37.6%**

(1) Last 20 trading days average as of June 30, 2020

(2) Investments in non-publicly traded companies (Cromology, Stahl, IHS, Constantia Flexibles, Tsebo, Crisis Prevention Institute, indirect investments). As per its methodology, Wendel discarded companies in Stahl's and IHS's peer samples as their respective characteristics were deemed no more comparable in the post-COVID-19 financial markets environment. As per previous NAV calculation as of March 31, 2020 IHS valuation as of June 30, 2020 was solely performed based on EBITDA which is at this stage the most relevant sub-total. Aggregates retained for the calculation exclude the impact of IFRS16.

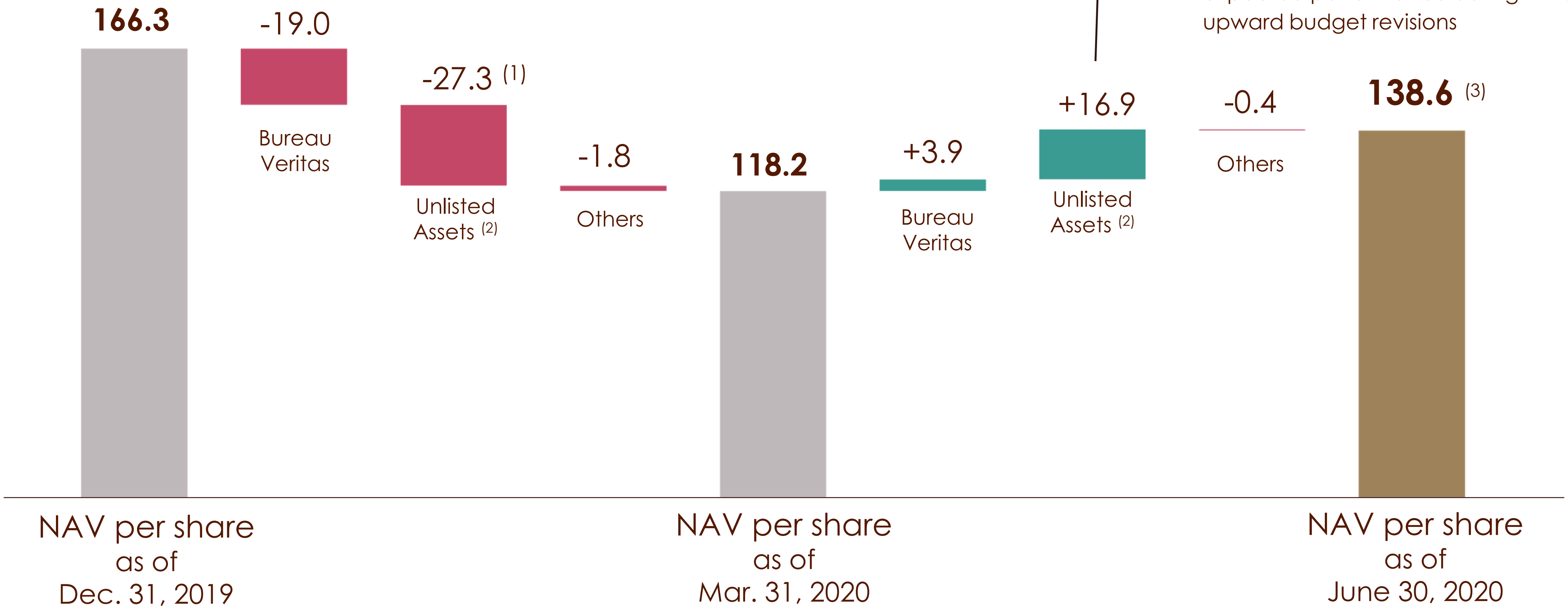
(3) Of which 897,919 treasury shares as of June 30, 2020

(4) Cash position and financial assets of Wendel & holdings. As of June 30, 2020 this comprises € 0.9bn of cash and cash equivalents and € 0.3bn short term financial investment. Cash position considered for NAV calculation as of June 30, 2020 is before payment of dividend (€ 2.8 per share / € 123m). Proforma NAV stands at € 6,069m / € 135.8 per share.

If co-investment and managements LTIP conditions are realized, subsequent dilutive effects on Wendel's economic ownership will be accounted for in NAV calculations. See page 346 of the 2019 Registration Document

Net Asset Value bridge since January 2020

- For approximately 80% of the increase: rebound in listed peers multiples used for valuation since the end of March 2020
- For approximately 20% of the increase: increase in companies' aggregates following better than expected performance during H1 leading to some upward budget revisions



(1) For approximately 2/3 of the decrease: fall in listed peers' multiples used for valuation as well as adjustments in valuation samples weightings. With regard to IHS Towers, the weighting of peer sample is 100%-based on emerging markets comparable companies. For approximately 1/3 of the decrease: 2020 budget adjustments to reflect lockdowns potential impacts

(2) In compliance with the Net Asset Value methodology, Wendel's investment in CPI will be held at the original transaction value ($569 million) until and including the September 30, 2020 NAV. After this date, the valuation will be based on a basket of listed peers. Wendel currently estimates that CPI's recent financial performance and uncertain outlook may reduce the value of its investment in the company.

(3) Wendel's dividend was paid on July 9, 2020 and was not deducted from June 30, 2020 NAV. Proforma NAV stands at € 135.8 per share.

Strong liquidity profile as of June 30, 2020

LTV ratio: **5.0%** (1)

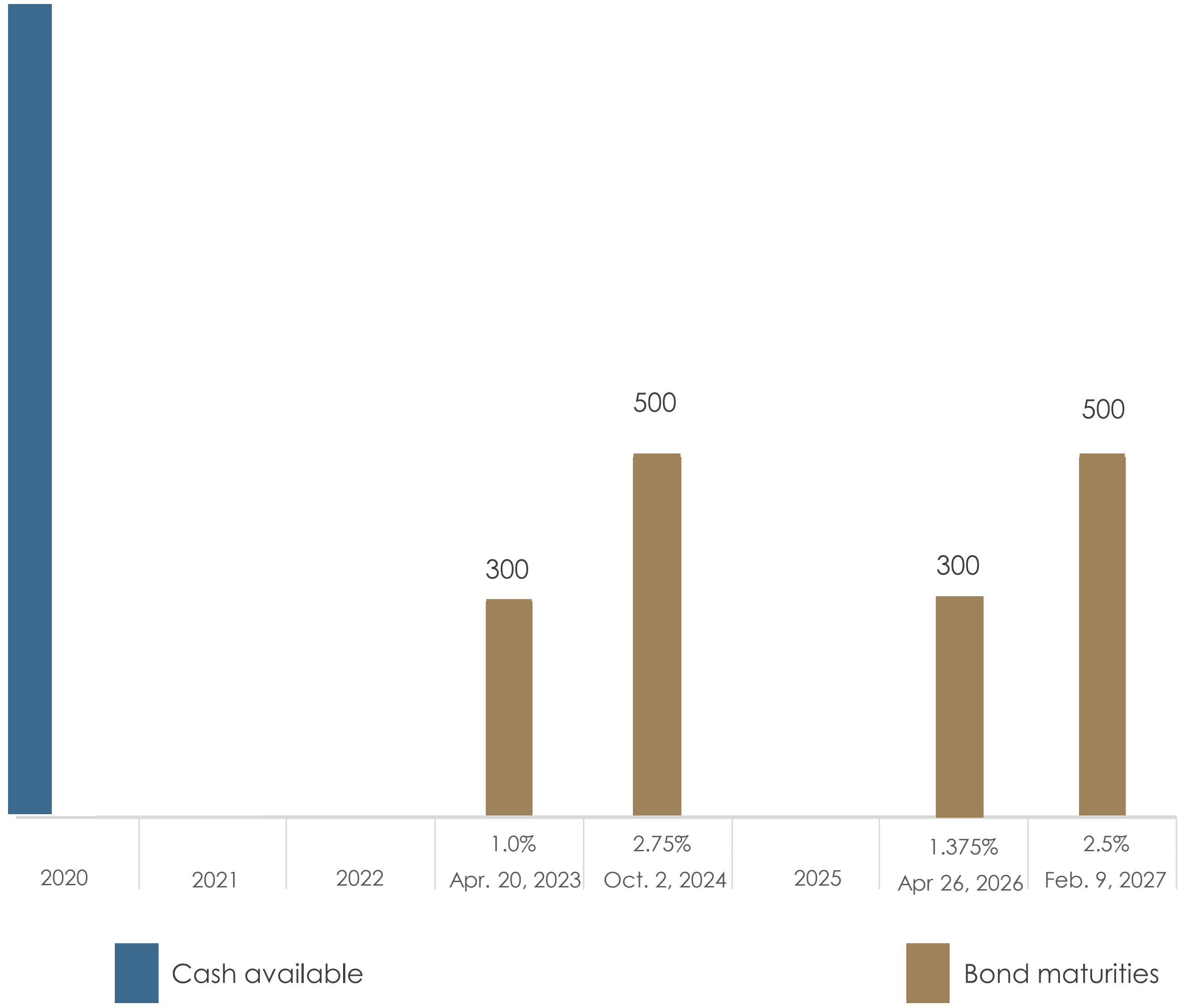
Average cost of bond debt:
2.09%

Average maturity:
5.0 years

€2.0 bn total liquidity

Moody's credit rating:
Baa2/stable
Since September 5, 2018
S&P credit rating:
BBB/stable
Since January 25, 2019

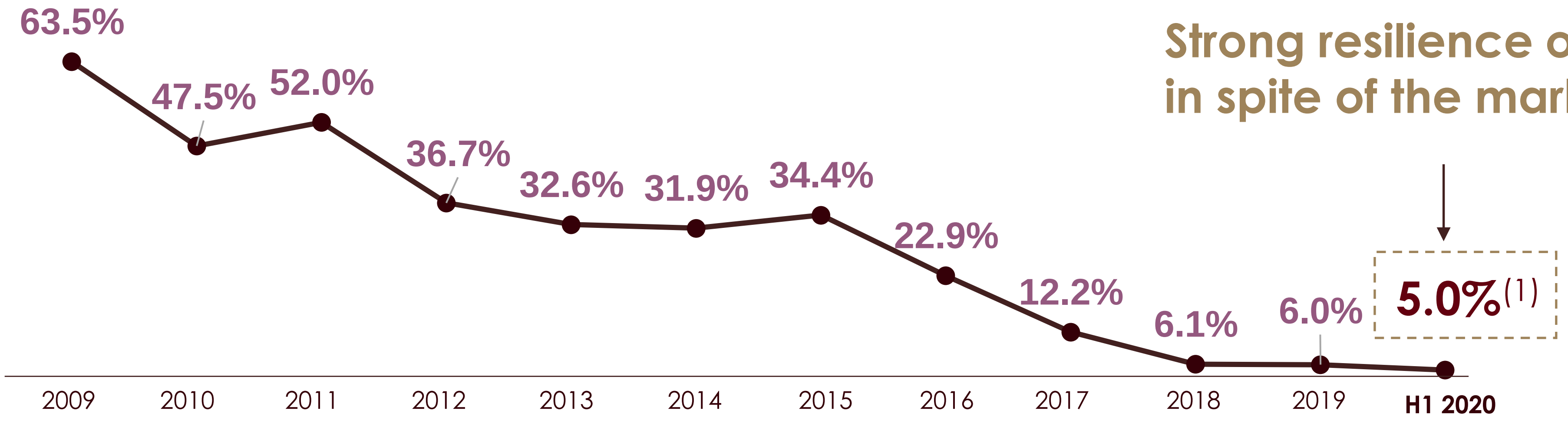
€1.29 bn cash + €750m undrawn credit facility Oct. 2024



(1) 6.8% LTV ratio pro forma post-dividend payment on July 9, 2020

Leverage – Net debt at low level and strong resilience of LTV

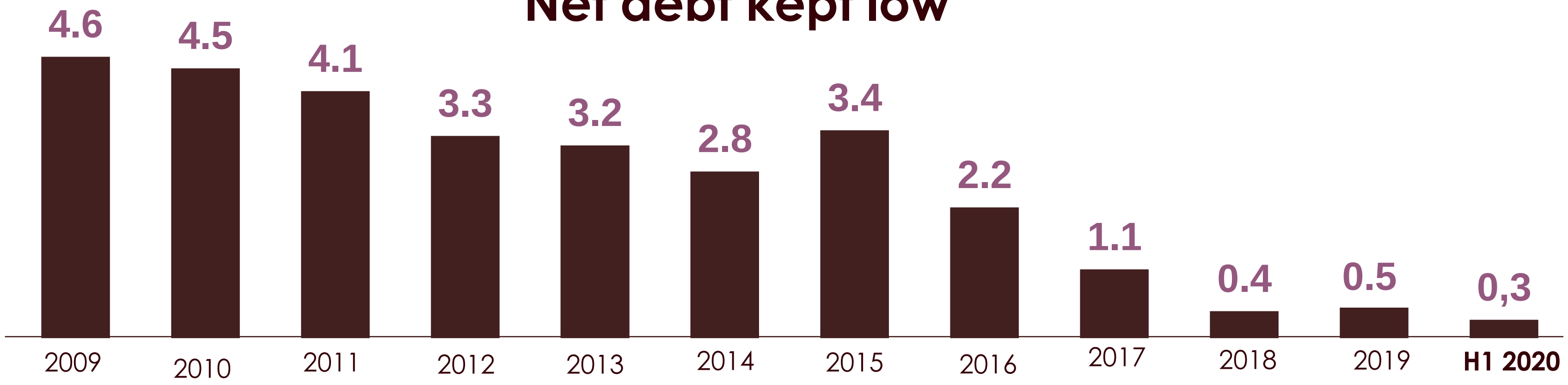
Improved LTV



Strong resilience of LTV in spite of the market fall

Net debt kept low

€ billions



(1) 6.8% LTV ratio pro forma post-dividend payment on July 9, 2020

Conclusion

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Considerable uncertainties remain

and therefore

We will stay disciplined primarily seeking value creation opportunities in our portfolio while keeping an eye open for new opportunities which would add growth to our portfolio

Q&A session

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Appendix

Financial information as of June 30, 2020

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H1 2020 performance of Group’s unlisted companies

	Sales	Δ	Organic growth	EBITDA, Op. profit for BVI, EBIT for IHS[1]	Margin
Constantia Flexibles	€761.4m	+0.1%	-0.1%	€97.1	12.7%
Crisis Prevention Institute[2]	$26.1m	n.a.	-35.7%	$7.1	27.2%
IHS	$664.1	+9.7%	+11.6%	$160.7m	24.2%
Stahl	€316.8m	-24.0%	-22.8%	€67.5m	21.3%
Cromology	€290.2m	-16.8%	-17.2%	€40.4m	13.9%

Wendel and Capital Group are advancing discussions with Tsebo’s lenders to re-structure Tsebo’s capital and find a solution which will enable the business to continue trading adequately in the face of the unprecedented challenges which it is facing. Such restructuring will lead Wendel to relinquish control of Tsebo in the short term.

In accordance with IFRS 5, the contribution of Tsebo to Wendel has been reclassified as "Net income from discontinued operations and operations held for sale”

(1) After IFRS 16 impacts

H1 2020 consolidated sales

in millions of euros	**H1 2019**	**H1 2020**	**Δ**	**Organic Δ**
Bureau Veritas	2,476.6	2,200.5	-11.2%	-9.0%
Constantia Flexibles	760.9	761.4	+0.1%	-0.1%
Cromology	348.6	290.2	-16.8%	-17.2%
Stahl	416.6	316.8	-24.0%	-22.8%
CPI (1)	n/a	23.7	n/a	-31.6%
Consolidated sales (2)	**4,002.7**	**3,592.6**	**-10.2%**	**-9.5%**

(1) CPI accounts have been consolidated since the 31st of December 2019. The scope effect corresponds to the H1 2020 sales of CPI compared to 2019 consolidated sales of Wendel Group, including a PPA restatement impact of -1,5M$. Indicative organic growth is calculated on six months activity.
(2) Comparable sales for H1 2019 represent 4 002,8M€ vs 2019 published sales of 4 261,9M€. Difference of 259,1M€ corresponds to sales of TSEBO Group, classified as asset held for sale In accordance with IFRS 5, the contribution of this portfolio company has been reclassified in "Net income from discontinued operations and operations held for sale".

H1 2020 sales of companies accounted for by the equity method

in millions of euros	H1 2019	H1 2020	Δ	Organic Δ
IHS	535.9	602.8	+12.5%	+11.6%

IFRS 16 - Summary table of main aggregates before and after the application of IFRS 16

(in millions)	Sales		EBITDA (EBIT for IHS)				Net debt	
	H1 2019	H1 2020	H1 2019 before IFRS 16	H1 2019 after IFRS 16	H1 2020 before IFRS 16	H1 2020 after IFRS 16	H1 2020 before IFRS 16	H1 2020 after IFRS 16
IHS	$605.5	$664.1	$176.4	$180.6	$152.8	$160.7	$1,676.7	$1,962.2
Stahl	€416.6	€316.8	€94.0	€95.4	€66.0	€67.5	€325.5	€342.1
Constantia Flexibles	€760.9	€761.4	€89.3	€93.9	€92.7	€97.1	€370.9	€403.0
Cromology	€348.6	€290.2	€22.3	€37.4	€24.7	€40.4	€116.1	€217.7
CPI	$40.6	$26.1	$17.0	n/a	€6.6	€7.1	$337.1	$342.1

Net income from operations

In millions of euros	H1 2019	H1 2020
Bureau Veritas	222.8	93.0
Stahl	51.4	35.3
Constantia Flexibles	23.8	27.3
Cromology	-14.2	4.5
Tsebo	-2.7	-7.6
CPI	-	-7.6
Allied Universal (equity method)	20.4	-
Saint-Gobain dividend	4.1	-
IHS (equity method)	19.3	-3.4
Total contribution from Group companies	**324.9**	**141.3**
of which Group share	*153.6*	*63.7*
Total operating expenses	**-31.9**	**-30.8**
Total financial expense	**-40.7**	**-27.0**
Net income from operations	**252.2**	**83.4**
of which Group share	*81.0*	*5.6*

Consolidated income statement

In millions of euros	H1 2019	H1 2020
Net sales	4,002.8	3,592.6
Other income from operations	6.3	3.6
Operating expenses	-3,626.1	-3,490.3
Net gain (loss) on sale of assets	7.3	-21.3
Asset impairment	-11.8	-10.1
Other income and expenses	-7.2	-20.7
Operating income	**371.3**	**53.8**
Income from cash and cash equivalents	1.1	4.9
Finance costs, gross	-131.3	-133.2
Finance costs, net	*-130.2*	*-128.3*
Other financial income and expense	-3.2	-29.1
Tax expense	-111.9	-26.2
Net income (loss) from equity-method investments	-13.5	-62.2
Net income from continuing operations	**112.4**	**-192.0**
Net income from discontinued operations and operations held for sale	-13.9	-87.3
Net income	**98.6**	**-279.3**
Net income – non controlling interests	116.7	-75.6
Net income – Group share	**-18.2**	**-203.7**

In accordance with IFRS 5 "Non-current assets held for sale and discontinued operations", the results of Tsebo over the first semester have been reclassified to a single line in the income statement, "Net income from discontinued operations and operations held for sale".

Consolidated balance sheet

In millions of euros	06/30/2020	12/31/2019
Goodwill	3,629.8	4,112.0
Intangible assets, net	1,930.2	1,769.0
Property, plant & equipment, net	1,182.1	1,291.3
Property, plant and equipment under operating leases	507.3	536.9
Non-current financial assets	253.2	480.4
Pledged cash and cash equivalents	0.5	16.6
Equity-method investments	235.1	294.0
Deferred tax assets	232.6	217.2
Total non-current assets	**7,970.8**	**8,717.5**
Assets of operations held for sale	**214.3**	**55.3**
Inventories	462.9	465.6
Trade receivables	1,478.1	1,697.4
Contract assets (net)	242.4	226.0
Other current assets	332.5	354.5
Current income tax	70.4	68.0
Other current financial assets	284.4	367.0
Cash and cash equivalents	3,609.6	2,624.7
Total current assets	**6,480.3**	**5,803.3**
Total assets	**14,665.5**	**14,576.0**

In millions of euros	06/30/2020	12/31/2019
Share capital	178.7	178.7
Premiums	53.3	53.3
Retained earnings & other reserves	2,160.2	1,791.5
Net income for the year - Group share	-203.6	399.7
	2,188.6	**2,423.1**
Non-controlling interests	1,227.8	1,392.5
Total shareholders' equity	**3,416.3**	**3,815.6**
Provisions	475.9	456.1
Financial debt	5,940.0	5,896.7
Operating lease liabilities	435.1	458.2
Other financial liabilities	413.6	454.9
Deferred tax liabilities	448.2	416.8
Total non-current liabilities	**7,712.8**	**7,682.6**
Liabilities of operations held for sale	**199.2**	**15.4**
Provisions	9.3	5.1
Financial debt	1,023.6	627.4
Operating lease liabilities	127.8	132.8
Other financial liabilities	112.9	112.5
Trade payables	842.5	937.0
Other current liabilities	1,066.6	1,091.9
Current income tax	154.5	155.6
Total current liabilities	**3,337.2**	**3,062.3**
Total liabilities and shareholders' equity	**14,665.5**	**14,576.0**

In accordance with IFRS 5 "Non-current assets held for sale and discontinued operations", the results of Tsebo over the first semester have been reclassified to a single line in the income statement, "Net income from discontinued operations and operations held for sale".

Conversion from accounting presentation to economic presentation

(in millions of euros)	Bureau Veritas	Constantia Flexibles	Cromology	Stahl	Tsebo	CPI	Equity-method investment IHS	Wendel holding companies	Group total
Net income from operations									
Net sales	**2,200.5**	**761.4**	**290.2**	**316.8**	**-**	**23.7**			**3,592.6**
EBITDA	**N/A**	**97.1**	**40.4**	**67.5**	**-**	**6.4**			
Adjusted operating income (1)	**215.8**	**41.2**	**15.0**	**53.7**	**-0.9**	**1.1**			**326.0**
Other recurring operating items		1.0	0.6	0.8	0.5	0.2			
Operating income	**215.8**	**42.2**	**15.6**	**54.5**	**-0.5**	**1.3**		**-30.4**	**298.6**
Finance costs, net	-58.5	-8.1	-60.7	-10.3	-	-13.3		-18.0	**-168.8**
Other financial income and expense	-7.6	-0.8	51.0	4.2	-0.3	-0.4		-9.0	**37.1**
Tax expense	-56.7	-6.1	-1.3	-12.3	-	4.7		-0.4	**-72.2**
Share in net income of equity-method investments	0.0	0.0	-0.2	-	-	-	-3.4	-	**-3.7**
Net income from discontinued operations and operations held for sale	-	-	-	-0.8	-6.9	-		-	-7.6
Net income from operations	**93.0**	**27.3**	**4.5**	**35.3**	**-7.6**	**-7.6**	**-3.4**	**-57.9**	**83.4**
Net income from operations – non-controlling interests	61.7	10.1	0.2	11.6	-5.5	-0.3	-0.0	0.0	**77.7**
Net income from operations – Group share	**31.3**	**17.2**	**4.3**	**23.7**	**-2.1**	**-7.3**	**-3.4**	**-57.9**	**5.6**
Non-recurring income									
Operating income	-156.2	-38.0	-1.6	-11.9	-	-15.5		-23.2 (7)	**-246.4**
Net financial expense(income)	-	-2.7	-	-3.4	-	-		-19.2 (2)	**-25.2**
Tax expense	32.5	6.4	0.1	4.0	-	3.3		-	**46.2**
Share in net income of equity-method investments	-	-0.1	-	-	-	-	-58.5 (6)	-	**-58.0**
Net income from discontinued operations and operations held for sale	-	-	-	-	-73.5	-		-5.2	**-78.7**
Non-recurring net income	**-123.7**	**-34.4**	**-1.5**	**-11.4**	**-73.5**	**-12.2**	**-58.5**	**-47.5**	**-362.7**
of which:									
– Non-recurring items	-24.4 (5)	-9.3	-1.4	-3.6	-0.0	-0.4	-56.3	-47.5	**-142.7**
– Impact of goodwill allocation	-82.9 (4)	-14.9	-0.1	-7.8	-	-11.9		-	**-117.6**
– Asset impairment	-16.5 (3)	-10.1	-	-	-73.5	-	-22.2	-	**-102.4**
Non-recurring net income – non-controlling interests	-80.2	-13.5	-0.1	-3.9	-54.8	-0.5	-0.3	-0.1	**-153.3**
Non-recurring net income – Group share	**-43.5**	**-20.9**	**-1.4**	**-7.5**	**-18.7**	**-11.7**	**-58.2**	**-47.6**	**-209.6**
Consolidated net income	**-30.8**	**-7.1**	**3.0**	**23.9**	**-81.1**	**-19.9**	**-61.9**	**-105.4**	**-279.3**
Consolidated net income – non-controlling interests	-18.6	-3.4	0.1	7.7	-60.3	-0.8	-0.3	-0.1	**-75.6**
Consolidated net income – Group share	**-12.2**	**-3.7**	**2.8**	**16.2**	**-20.8**	**-19.1**	**-61.6**	**-105.3**	**-203.7**

(1) Before the impact of goodwill allocation, non-recurring items, and management fees and after application of IFRS 16. For Cromology and Constantia Flexibles, direct costs linked to COVID-19 pandemic are excluded from the EBITDA presented above and monitored by management. However, these costs which amount to -€0.6 million for Cromology and -€3.6 million for Constantia Flexibles, remain included in the recurrent operating income presented above.
(2) This figure includes any changes in the fair value linked to foreign exchange hedges (the ineffective portion of the hedge).
(3) Including -€22 million of scrapping of tangible and intangible assets and the impact of the revision of depreciation periods (see Note 8.1 "Goodwill impairment tests").
(4) Including -€71 million of excess of depreciation of intangible assets. (see Note 8.1 "Goodwill impairment tests").
(5) Including -€21 million for the impact of the restructuring at Bureau Veritas.
(6) This amount corresponds to -€45.7 million of foreign exchange expenses linked to IHS funding in U.S. dollar of subsidiaries for which functional money is Nigerian Naira.
(7) Including -€17.9 million linked to the recognition of commitments as part of Wendel's managers co-investment mechanism (See Note 5 "Participation of managers in Group investments").

Financial agenda

Financial agenda

11/04/2020
2020 Investor Day / Presentation of NAV as of September 30, 2020, and Q3 2019 trading update (post-market release on 11/03/2020)

03/18/2021
2020 Full year results / Publication of NAV as of December 31, 2020 and consolidated financial statements (pre-market release)

04/28/2021
Q1 2021 Trading update / Publication of NAV as of March 31, 2021 (pre-market release)

06/03/2021
Annual General Meeting

07/29/2021
H1 2021 results / Publication of NAV as of June 30, 2021, and condensed half-year consolidated financial statements (pre-market release)

10/28/2021
Q3 2021 Trading update / Publication of NAV as of September 30, 2021(pre-market release)

12/02/2021
2021 Investor Day

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