

## CVC Capital Partners, KKR and Oranje-Nassau to acquire AVR

Rotterdam, 11 January 2006

**A consortium consisting of funds advised by CVC Capital Partners (CVC), Kohlberg Kravis Roberts & Co. (KKR), and Oranje-Nassau Groep B.V. (ONG) has reached an agreement to acquire 100% of the outstanding share capital owned by the Municipality of Rotterdam in AVR for a total enterprise value of €1.4 billion. The transaction is subject to approval by the Mayor and Aldermen of the Municipality of Rotterdam, regulatory approval, and the works council's consent procedure.**

AVR is the largest waste management company in the Netherlands with an annual total turnover of more than €500 million, over 4 million tons of processed waste and approximately 2,100 employees. AVR also holds leading positions in domestic collection, recycling and separation of waste.

CEO Den Ouden commented: "AVR has over the past years become a financially strong and successful company. We have now attracted a group of leading private equity firms as shareholders, enabling the company to fulfil its growth ambitions. The new shareholders not only bring relevant knowledge, but also a strong international relationship network to AVR."

Hugo van Berckel from CVC said: "AVR is an outstanding company with the clear ability to extend its leading position in the waste management industry. CVC intends to actively support the company's further growth, both organically and through acquisitions."

KKR Partner Reinhard Gorenflos said: "AVR has a very talented management group, and a highly skilled employee base. As a new owner, KKR share the management team's commitment to building the company's future as a leading European waste service group."

The group will continue to be based in Rotterdam. The consortium intends to further develop AVR's waste-to-energy, environmental services, and industrial services business units and plans to grow AVR in the Benelux and in neighbouring countries. The transaction is expected to close in early March.

### About CVC:

CVC Capital Partners is an independent private equity group, which advises funds of over €16.8 billion in Europe and Asia. CVC, the European group, recently closed the €6.0 billion (US\$7.2 billion) CVC European Equity Partners IV fund, Europe's largest private equity fund to date. CVC European Equity Partners IV fund seeks to invest in a diverse range of companies across Europe, with CVC continuing its focus on long-term investments, working in partnership with management. Since 1996, CVC has been the most active private equity firm in Europe, with CVC funds investing some US\$7 billion in buyout transactions.

CVC operates an integrated European network of 12 offices. CVC's European operations have an experienced team of 53 investment professionals now led by 17 partners who are responsible for evaluating investments, providing strategic input to portfolio companies and maintaining a regular dialogue with investors.

More information about CVC is available at: [www.cvc.com](http://www.cvc.com)

### About KKR:

Kohlberg Kravis Roberts & Co. is one of the world's largest and most experienced private equity firms specialising in management buyouts. Founded in 1976, it has offices in New York, Menlo Park, London, Paris and Hong Kong. Over the past twenty-nine years, KKR has invested in more than 130 transactions with a total value of over US\$162 billion. KKR made its first investment in Europe in 1996, and in aggregate has invested US\$5.1 billion of equity in 18 European companies through a wide range of transactions. These include the largest leveraged buyouts to date in the Netherlands and France, eight investments in Germany, and ten European transactions with a value of over US\$1 billion. KKR's European investments include Vendex, SBS Broadcasting, Newsquest, Willis Group, Wincor Nixdorf, Legrand, FL Selenia, ATU and MTU, among others. AVR is KKR's third acquisition in the Netherlands.

More information about KKR is available at: [www.kkr.com](http://www.kkr.com)

### About ONG:

Oranje-Nassau Groep B.V. is a Dutch investment firm, wholly owned by the French investment group WENDEL Investissement, with a market capitalisation of €4.7 billion. Besides its private equity activities, ONG also invests in and manages upstream energy and real estate assets.

More information about ONG is available at: [www.oranje-nassau.com](http://www.oranje-nassau.com)

More information about AVR is available at: [www.avr.nl](http://www.avr.nl)

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